



Confederation of Indian Industry

CII ANNUAL BUSINESS SUMMIT 2025

Building Trust India First

29 – 30 May 2025, New Delhi

PROGRAMME

Discussion Tracks



Competitive



Sustainable



Innovative



Collaborative



Secure



Theme: Building Trust – India First

In a world reshaped by geopolitical tensions, tariff wars, and evolving power dynamics, **trust** has become the cornerstone of economic partnerships, policy actions, investment decisions, and sustainable growth. As countries reassess trade strategies and national priorities, the global economy is experiencing a significant realignment. In this context, the 'India First' approach guides our nation, firmly rooted in national interest while being globally engaged. India, anchoring its role as a stabilizing force, is marked not just by scale and speed but also by strength and stability.

India's continued position as the world's fastest-growing large economy reflects its commitment towards an inclusive and balanced growth, supported by a young and aspirational workforce, and a strong public-private policy system. This momentum, however, must be bolstered through next-generation reforms that deepen transparency, foster innovation, and strengthen institutions. Equally vital is the pursuit of responsible capitalism, where enterprise aligns with equity and business growth reinforces societal trust, critical for sustaining investor confidence and long-term economic resilience.

With global value chains shifting and trade corridors being redefined, it is the 'India First' principle on which our development strategy is anchored. India has a historic opportunity to lead itself in quality manufacturing, be the voice for inclusive and sustainable global growth, and secure its position as a trusted partner. Navigating geoeconomics with agility by leveraging FTAs and enabling export competitiveness, as well as positioning the country as a preferred destination for FDI, will strengthen India's position as a strategic global partner built on trust and international collaboration.

For the CII Annual Business Summit 2025, the following tracks will drive discussions:

- **Competitive:** Enhancing India's global competitiveness is essential to sustaining high growth and seizing emerging opportunities. This calls for continued focus on productivity, innovation, quality standards, and sectoral efficiency, ensuring India not only competes globally but leads in delivering value-driven, future-ready solutions.
- **Sustainable:** India's growth trajectory is increasingly aligned with global sustainability goals. A strong push for green technologies, circular economy practices, and climate-resilient agriculture & infrastructure is positioning India as a leader in responsible development.
- **Innovative:** From AI to advanced manufacturing, India is leveraging technology and innovation as key enablers of inclusive, sustainable, and globally competitive growth.
- **Collaborative:** Collaboration built on trust: between Government and Industry, Industry and academia, and across international borders, must remain a strategic priority. Strong, multi-stakeholder partnerships are vital to driving innovation, resilience, and inclusive development.
- **Secure:** Sustained growth depends on a secure and reliable foundation. Strengthening energy security through diversification and clean transitions; robust data protection and cyber resilience; digital trust and protecting economic assets in a challenging world.

For India, building trust is not just about economic strategy, it is about nation-building. In this defining decade, the world seeks new anchors of growth and stability. This is a defining moment for India to lead as a reliable, capable, and credible global partner. CII believes that **Building Trust** is not only essential to maintaining India's growth momentum but also to shaping a globally competitive and inclusive economy.



Day I: Thursday, 29 May 2025

1030 – 1115 hrs
Durbar Hall
Hotel Taj Palace

Inaugural Plenary

Chief Guest: Shri Rajnath Singh, Minister of Defence

Sanjiv Puri, President, CII

Chandrajit Banerjee, Director General, CII

Baba Kalyani, Founder President, Society of Indian Defence Manufacturers (SIDM)

{followed by Felicitation Ceremony}



1115 – 1215 hrs | Session
 Durbar Hall, Hotel Taj Palace

Harnessing Industry, Innovation and Partnerships: Delivering India's Defence Vision

India's defence sector has witnessed remarkable progress over the past decade—marked by a steady rise in indigenous production, growing defence exports, the establishment of defence industrial corridors, and a thriving ecosystem of private sector players and start-ups. With major policy reforms, increased capital outlay, and a strong push for Atmanirbharta, the foundations are now being laid for India to emerge as a global hub for defence manufacturing and innovation.

This panel will deliberate on the way forward for accelerating India's defence growth story through deeper industry participation, cutting-edge R&D, advanced skill development, and robust public-private and international collaborations. The discussion will explore how India can harness the strength of its industrial base, academic talent, and innovation ecosystem to drive capability development, reduce import dependency, and become a leading exporter of defence technologies by 2047.

- **Admiral Dinesh K Tripathi**, PVSM, AVSM, NM, Chief of the Naval Staff
- **Air Chief Marshal AP Singh**, PVSM, AVSM, Chief of the Air Staff
- **Shri Rajesh Kumar Singh**, Defence Secretary
- **Lt Gen N S Raja Subramani**, PVSM, AVSM, SM, VSM, Vice Chief of the Army Staff
- **Dr Samir V Kamat**, Secretary, Department of Defence (R&D), and Chairman, DRDO
- **Rajinder Singh Bhatia**, President, Society of Indian Defence Manufacturers

Moderated by:

- **Arun Ramchandani**, Chairman, CII National Committee on Defence and Executive Vice President, Larsen & Toubro Limited

1130 – 1215 hrs | Special Plenary
 Shahjehan Hall, Hotel Taj Palace

Building Economic Resilience

The world's economic landscape has changed dramatically, especially over the past decade. Emerging market economies, unequivocally, have become a dominant presence in the world economy today. But this isn't just the changing exogenous factor India is facing today. We face a much more geo-economically and geo-politically fragmented world underlined by challenges and contradictions. While India has showcased remarkable resilience and demonstrated its ability to bounce back against some of these, it is time to reassess its external as well as internal readiness to the massive reconfiguration of the world economy that is to come in years ahead.

The biggest question India faces as it prepares itself to navigate these changes is whether it will be able to sustain its growth momentum? More importantly, it is critical not only to uplift India's economic growth but also to ensure its stability – to ensure this, what kind of derisking mechanisms can be created and strengthened on the domestic front to sustain growth in the medium to long term?

Chief Guest: Shri Suman K Bery, Vice Chairman, NITI Aayog

Moderated by: Rajiv Memani, President Designate, CII

{Announcement and Felicitation of Winners of the CII National Best Practices Awards on Future Ready Manufacturing – Dilip Sawhney, Chair, Awards Jury}

1115 – 1200 hrs | Special Plenary
 Raja Bagh Hall, Hotel Taj Palace

Business Case for a Circular Economy

The circular economy model has gained significant traction over the past decade, with growing support from businesses and governments. It reduces environmental impact and improves resource efficiency, benefiting both business and society. This session will explore the key challenges and opportunities in advancing circular economy practices.

- **Ewa Suwara**, Deputy Head of Delegation of the European Union
- **Masood Mallick**, Executive Director & CEO, RE Sustainability
- **Dr Ashok Khosla**, Chairman and Founder, Development Alternatives
- **Shombi Sharp**, UN Resident Coordinator for India
- **Ruturaj Kamthekar**, Global VP, Strategic Business Development and Marketing, Huhtamaki

Moderated by: R Mukundan, Vice President, CII



1215 – 1300 hrs | Special Plenary
Durbar Hall, Hotel Taj Palace

Healthcare for Viksit Bharat – by 2047

India stands at the threshold of a transformative era, poised to realize the bold vision of Viksit Bharat by 2047, where health is not merely a sector but the very foundation of national progress and prosperity. This defining moment calls for a healthcare revolution—one that leverages AI, digital health, biotechnology, and policy innovation to build a system that is accessible, intelligent, and resilient. The journey rests on critical pillars: universal health coverage, advanced technology, robust and scalable infrastructure, a highly skilled workforce, and forward-looking policies that empower meaningful change.

Can emerging technologies like AI, telemedicine, and data-driven platforms bridge healthcare gaps for millions, especially in underserved regions? Can financing models be reinvented to ensure affordability without compromising quality? The opportunity before us is profound: by harnessing collective leadership and forging genuine public-private partnerships to deliver accessible, patient-centric care that transforms the health landscape and lays the foundation for a healthier, more equitable, and prosperous Viksit Bharat by 2047.

Chief Guest: Shri Jagat Prakash Nadda, Minister of Health & Family Welfare and Chemicals and Fertilisers

Co-Moderated by:

- **Sanjiv Puri**, President, CII
- **Chandrajit Banerjee**, Director General, CII

{Launch of CII Centre for Health}

1230 – 1330 hrs | Session
Shahjehan Hall, Hotel Taj Palace

Being Competitive: The Policy Imperatives for India

The economic liberalization of 1991 was a significant event that altered India's course. Initially met with scepticism, Indian industry ultimately adapted and succeeded in a global market. However, after three and a half decades, a new set of reforms are necessary to enhance India's competitiveness. This session will discuss strategies to make India and its industries more globally competitive. External pressures, like trade threats, should encourage internal reforms, helping Indian industry compete globally, protect against unilateral actions, and reduce dependence on specific nations.

Keynote Address: Dr V Anantha Nageswaran, Chief Economic Advisor to the Government of India

- **Sunil Mathur**, Managing Director & Chief Executive Officer, Siemens Limited, India

Moderated by:

R Mukundan, Vice President, CII

1200 – 1300 hrs | Session
Raja Bagh Hall, Hotel Taj Palace

Resilience in the Digital Age – Business Strategies for Cyber Defence

In an era where digital transformation is redefining how businesses operate, the threat landscape is also evolving rapidly. Cyber resilience is no longer just an IT concern—it is a strategic business imperative. This session will explore how organisations can build robust cyber defence frameworks that go beyond reactive security measures to embrace proactive risk management, resilience planning, and business continuity. Industry leaders and cybersecurity experts will share insights on integrating resilience into enterprise strategy, aligning boardroom priorities with frontline action, and cultivating a culture of security across the organisation. Join us to discover how forward-looking companies are turning cyber resilience into a source of competitive strength.

- **Lt General M U Nair**, PVSM, AVSM, SM (Retd), National Cyber Security Coordinator, Government of India
- **Vaibhav Sharma**, Global Head, Cybersecurity, TUV SUD
- **Dr Pavan Duggal**, Advocate, Supreme Court of India
- **Sunil Gupta**, CEO, QNu Labs
- **Dr Jitendra Mohan**, Group Chief Information Security Officer and Head – Cyber Security Business at Tata Advanced Systems Limited

Moderated by: Raj Chengappa, Group Editorial Director (Publishing), India Today Group and Editor, India Today Magazine



1230 – 1330 hrs
Kamal Mahal
Hotel ITC Maurya

Navigating a VUCA Landscape: Implications for India

The global landscape today is increasingly defined by VUCA – Volatility, Uncertainty, Complexity, and Ambiguity – driven by shifting trade regimes, geopolitical realignments, technological disruption and climate-induced shocks. For India, with its ambitions of sustained high growth and global competitiveness, these developments present both structural risks and unique opportunities to recalibrate its position in the evolving global order. Navigating this environment requires a shift from reactive planning to adaptive strategy.

Is it time for India to reimagine its economic playbook to operate in a permanently uncertain world? How can Indian businesses and policymakers embed VUCA dynamics into decision-making for long-term, resilient growth? Is VUCA being replaced by BANI (Brittle, Anxious, Nonlinear, and Incomprehensible)?

- **Prof Sudipto Mundle**, Chairman, Board of Governors, CDS
- **Prof Nagesh Kumar**, Director, Institute for Studies in Industrial Development (ISID)
- **Tapan Singhel**, MD & CEO, Bajaj Allianz General Insurance Company
- **Ipsita Dasgupta**, Managing Director, HP India
- **Nishant Arya**, Vice Chairman, JBM Group

- **Moderated by: N Venkatram**, Chair, CDPQ India Private Limited

1300 – 1345 hrs
Durbar Hall
Hotel Taj Palace
Special Plenary

Building Trust: Responsible Capitalism

Partnerships are important for business to succeed at scale, and trust is the bedrock of partnerships.

How important is building trust and commitment for responsible capitalism with both internal and external stakeholders for businesses to succeed? How can businesses build this asset?

In conversation with

- **Sunil Bharti Mittal**, Past President, CII and Chairman, Bharti Enterprises

Moderated by: Chandrajit Banerjee, Director General, CII

1345 – 1415 hrs | **Lunch**



1415 – 1500 hrs | Special Plenary
Durbar Hall, Hotel Taj Palace

India@2047: Future Ready Tracks for a Digital and Connected Nation

As India sets its sights on becoming a developed nation by 2047, the convergence of digital transformation and physical infrastructure will be central to achieving inclusive and sustainable growth. This special plenary session will explore how India is building future-ready capabilities, from transforming its railways into a modern, efficient, and green logistics backbone to developing trusted digital platforms and a globally competitive electronics and semiconductor ecosystem. The session will highlight the country's ambitions in next-generation technologies like 5G and 6G, efforts to localize high-value manufacturing, and the integration of digital public infrastructure with core sectors. It will set the stage for how industry and government can jointly drive innovation, security, and competitiveness in India's development journey.

Chief Guest: Shri Ashwini Vaishnaw, Minister of Railways, Information & Broadcasting, and Electronics & Information Technology

Co- Moderated by:

- **Sanjiv Puri**, President, CII
- **Chandrajit Banerjee**, Director General, CII

1415 – 1515 hrs | Session
Shahjehan Hall, Hotel Taj Palace

Sustainable Mobility- Innovation and Integration

The session will go into the evolving mobility landscape and how new forms of transport can be integrated to build an interconnected intelligent system that enables efficient and sustainable mobility. The challenges range from congestion to concerns around safety and creating adequate infrastructure. Increasingly, there is also a shift to blended fuel in automobile, rail, aviation and shipping sectors. To address the complex challenges of mobility and to bring down logistic cost, digital infrastructure is also being developed.

- **Salil Gupte**, President, Boeing India and South Asia
- **Kamal Bali**, President & Managing Director, Volvo Group India Private Limited
- **Tarun Sawhney**, Vice Chairman & Managing Director, Triveni Engineering and Industries
- **Loknath Behera**, Managing Director, Kochi Metro
- **Shradha Suri Marwah**, President, ACMA and Chairperson and Managing Director, Subros

Moderated by: R Dinesh, Immediate Past President, CII and Executive Chairman, TVS Supply Chain Solutions Limited

1415 – 1515 hrs
Kamal Mahal
Hotel ITC Maurya

Startup to Scaleup: From Indian Roots to Global Wings

This session will explore how Indian tech startups can scale globally by leveraging frontier technologies and aligning with international standards. With a focus on IP protection, regulatory alignment, and brand building, the discussion will highlight strategies for startups that are "Born in India, Built for the World." It will also delve into the role of innovation in shaping a tech-forward, inclusive global economy.

- **Shashank ND**, Co-Founder and CEO, Practo
- **Paavan Nanda**, CEO and Co-Founder WinZo Games
- **Rajat Verma**, Founder and CEO, Lohum Cleantech Limited
- **Nimisha J Vadakkan**, Managing Director, Radiant Acemoney
- **Vrinda Kapoor**, Co-Founder and CEO, 3rdiTech
- **Dr Subi Chaturvedi**, Global Senior VP, InMobi
- **Suhel Seth**, Managing Partner, Counselage India Private Limited

Moderated by: Rahul Garg, Founder, Moglix



1515 – 1600 hrs
Durbar Hall
Hotel Taj Palace

Reimagining India: Dialogue with Young Leaders

Reimagining India goes beyond economic prosperity; it involves building a nation that is inclusive, sustainable, and globally competitive. With collaborative efforts and a shared vision for unlocking its full potential, what strategies, approaches and actions can young leadership prioritise to transform India into a stable, growing, resilient developed nation.

- **Shri Pushendra Saroj**, Member of Lok Sabha (**SP**)
- **Smt Malvika Devi**, Member of Lok Sabha (**BJP**)
- **Shri Sujeet Kumar**, Member of Rajya Sabha (**BJP**)
- **Shri Chandan Chauhan**, Member of Lok Sabha (**RLD**)
- **Shri Sagar Khandre**, Member of Lok Sabha (**INC**)
- **Ms Iqra Choudhary**, Member of Lok Sabha (**SP**)

Co- Moderated by:

- **Rajiv Memani**, President Designate, CII
- **R Mukundan**, Vice President, CII

1515 – 1615 hrs
Kamal Mahal
Hotel ITC Maurya

Renaissance of Education in India post NEP 2020: The journey so far & the way forward

The National Education Policy (NEP) 2020 marked a transformative shift in India's approach to education. NEP aims to reimagine and revamp the Indian education system to meet 21st-century needs, focusing on holistic development, multidisciplinary learning and equity. NEP 2020 has set the stage for a renaissance in Indian education — one rooted in India's cultural ethos yet forward-looking and globally aligned. While significant progress has been made, the true transformation lies in sustained, inclusive, and quality-driven implementation. With collective effort from policymakers, educators, and communities, India is poised to create an education system that empowers every learner for the future.

This Session will deliberate on the experience so far in implementation of NEP in both School & Higher Education and strategize on the way forward in addressing challenges pertaining to its implementation on ground.

- **Shri Sanjay Kumar**, Secretary, Department of School Education & Literacy, Ministry of Education
- **Dr B V R Mohan Reddy**, Founder Chairman, Cyient Limited
- **Prof Rangan Banerjee**, Director, IIT Delhi
- **Dr Joseph Emmanuel** Chief Executive and Secretary, Council for the Indian Certificate Examinations (CISCE)
- **Prof Ananya Mukherjee**, Vice Chancellor, Shiv Nadar University

Moderated by: Rakesh Bharti Mittal, Past President, CII and Vice Chairman, Bharti Enterprises



1600 – 1645 hrs | Special Plenary
Durbar Hall, Hotel Taj Palace

Connecting India, Empowering the North East: Realising the India First Vision

As India navigates through rapid changes and increased global interdependence and connectivity, the North East region and telecom sector are strategically positioned as a cornerstone for India's progress, embodying the principle of 'India First'. This approach emphasizes prioritizing national interests and is crucial in fostering national cohesion and facilitating inclusive growth, with trust building.

This session will offer valuable insights into how the Northeast can significantly contribute to India's broader economic narrative, reinforcing its role as a dependable partner in the Act East policy and showcasing India's commitment to 'India First' on the global scene. It will also explore how harnessing advancements in telecommunications to bridge the digital divide, drive economic development, and enhance access to essential services like education and healthcare is vital for ensuring that every region of India thrives. All aimed to ensure that every region of India thrives, contributing to a cohesive and dynamic narrative on the global stage.

Chief Guest: Shri Jyotiraditya Scindia, Minister of Communications and Development of North-Eastern Region

Co-Moderated by:

- **Sanjiv Puri**, President, CII
- **Chandrajit Banerjee**, Director General, CII

1600 – 1700 hrs | Session
Shahjehan Hall, Hotel Taj Palace

Geopolitics of Energy Transition: India's Strategic Imperative

Import dependence and supply chain vulnerabilities threaten energy security and strategic autonomy. The session focuses on securing energy and component/mineral supply for India's energy transition amidst complex global geopolitics. It will explore strategies for domestic resource development, advanced processing, and global partnerships. The session will also go into how India can transform these challenges into opportunities for job creation, innovation, and global leadership in a sustainable future.

- **Dr Ranjit Rath**, Chairman and Managing Director, Oil India Limited
- **Deepak Thakur**, Chief Executive Officer, Mahindra Susten Private Limited
- **K V Sajay**, Chief Executive Officer, Zelestra India

Chair: R Mukundan, Vice President, CII

Moderated by: Dr Ajay Mathur, Former Director General, International Solar Alliance

1600 – 1700 hrs | Session
Raja Bagh Hall, Hotel Taj Palace

Deconstructing Global Trade: The Role of Geopolitical Alignment

As global power dynamics shift, the landscape of international trade is being redefined. The rise of multipolarity, driven by nations like India and China, and growing regional blocs such as BRICS and RCEP are challenging traditional Western-led frameworks. US-China tensions, trade wars, and sanctions have introduced uncertainty, prompting a realignment of supply chains and trade routes. This session will explore how geopolitical strategies, climate diplomacy, and technological decoupling are impacting global commerce, especially in energy, tech, agriculture, and manufacturing, and discuss the need for resilient policies, diversified partnerships, and strategic foresight to navigate an increasingly fragmented global economic order.

- **Rajesh Agrawal**, Special Secretary, Ministry of Commerce & Industry, Government of India
- **Massimo Geloso-Grosso**, Head, OECD, Indonesia
- **Dr Harshavardhana Singh**, Former Deputy Director General, World Trade Organisation (WTO)
- **Ajay Srivastava**, Founder, Global Trade Research Initiative and Former Additional Director General, Directorate General of Foreign Trade, Ministry of Commerce and Industry
- **Tim Thomas**, CEO, Centre for Australia – India Relations

Co- Moderated by:

- **Rajiv Memani**, President Designate, CII
- **Vir Advani**, Chairman and Managing Director, Blue Star Limited



1615 – 1715 hrs
Kamal Mahal
Hotel ITC Maurya

Innovating for Climate Resilient Agriculture

In an era of rapid technological advancement and environmental change, the future of agriculture lies in innovation and building resilience. The session will explore cutting-edge solutions that empower farmers, enhance productivity, and ensure environmental stewardship. This session will dive into the intersection of smart agriculture technologies, sustainable practices, and strategies that strengthen livelihoods while boosting global competitiveness. Thought leaders, industry experts, and practitioners will discuss the transformative potential of innovation in agriculture and its critical role in shaping a more resilient and prosperous future for all.

- **Prof Ramesh Chand**, Member, NITI Aayog
- **Dr Usha Barwale Zehr**, Executive Director, Grow Indigo
- **P Ravichandran**, President, Danfoss India
- **Jai Agarwal**, Managing Director, C P Milk & Food Prod. Private Limited
- **Rohtash Mal**, Chairman, EM3 Agriservices Private Limited

Moderated by: S Sivakumar, Group Head - Agri & IT Business, ITC Limited

1645 – 1730 hrs | Session
Durbar Hall, Hotel Taj Palace

Making this India's Moment: What Must India Do?

India today stands at the intersection of global rebalancing and regional realignments. To make this India's moment, we must leverage our demographic dividend, deepen manufacturing and innovation ecosystems, and accelerate green and digital transitions. The India story, marked by global leadership in several areas including digital public infrastructure and bold sustainability commitments, must be exemplified to advance inclusive and resilient growth. Domestically, infrastructure, ease of doing business, and skilling must be scaled. Globally, strengthening strategic global partnerships through initiatives like the India-Middle East-Europe Economic Corridor will further enhance trade connectivity and counterbalance other global influences. Additionally, strategic trade diversification, resilient supply chains, and Global South leadership may be key to further strengthen India's position globally. How can India align internal reforms with external engagements to transform this period into a defining chapter of India's global leadership.

Keynote Address: Shri Amitabh Kant, India's G20 Sherpa

Moderated by: Rajiv Memani, President Designate, CII

1700 – 1745 hrs | Session
Shahjehan Hall, Hotel Taj Palace

Blueprint for Manufacturing Success: Building Scale, Competitiveness, and Resilience

Manufacturing will be the cornerstone of India's long-term economic growth and structural transformation. Achieving the vision of *Viksit Bharat* by 2047 will require the sector to grow significantly—from contributing 13% to 25% of GDP over the next decade. This calls for bold reforms, accelerated investments, and a strategic push to scale up domestic manufacturing capabilities.

India has undertaken several initiatives over the past decade to strengthen its manufacturing ecosystem. This session will explore what it takes to build a vibrant manufacturing sector that generates quality jobs, drives exports, and positions India as a key player in global value chains.

- **B Thiagarajan**, Managing Director, Blue Star Ltd
- **Nikhil Sawhney**, Vice Chairman and Managing Director, Triveni Turbines
- **Deepak Shetty**, CEO and Managing Director, JCB India Limited

Moderated by: Amit Kalyani, Vice Chairman & Joint Managing Director, Bharat Forge



1730 – 1800 hrs | Special Plenary
Durbar Hall, Hotel Taj Palace

India's Climate Policy Architecture: Pathways for Emerging Economies

The global climate discourse is facing challenges due to shifting geopolitical dynamics. Countries need to design comprehensive policies, along with growth models that support competitiveness and drive circularity; protect the natural ecosystems and strengthen resilience and promote adaptation. Almost a decade ago, India recognized this and created a wholistic vision integrating these three pillars. India is uniquely positioned to lead the global discourse that seeks to align growth with climate resilience by sharing its growth model that's backed by policy frameworks, institutional innovations and regulatory approaches.

The session will deliberate on India's Climate Policy Architecture: Pathways for Emerging Economies" with focus on circularity; nature positive actions and resilience.

Chief Guest: Shri Bhupender Yadav, Minister of Environment, Forest and Climate Change

Co- Moderated by:

- **Sanjiv Puri**, President, CII
- **Chandrajit Banerjee**, Director General, CII

1700 – 1800 hrs | Session
Raja Bagh Hall, Hotel Taj Palace

Growth in the times of Uncertainty

In times marked by heightened global uncertainty, future economic growth faces significant headwinds. Global growth is projected to slow to 2.3% in 2025 according to IMF, with downside risks intensifying amid escalating trade barriers, high debt burdens, and unpredictable policy shifts besides geopolitical fault lines.

Despite these challenges, opportunities remain. Trade agreements that are beneficial to India will buffer against global shocks and sustain growth momentum. Meanwhile, lower inflation and gradual monetary easing will offer some relief, though investment and consumer confidence remain disrupted.

In this scenario, what should be the strategies for navigating uncertainty, policy levers to mitigate risks and ensure sustainable growth? How can Indian economy adapt, build resilience, and unlock new avenues for Growth in a rapidly changing world?

- **Shri Sunil Barthwal**, Secretary, Department of Commerce
- **Shri Amardeep Singh Bhatia**, Secretary, Department of Promotion of Industry and Internal Trade
- **Shri Dammu Ravi**, Secretary (ER), Ministry of External Affairs
- **Shri Saurabh Garg**, Secretary, Ministry of Statistics and Program Implementation

Moderated by: R Mukundan, Vice President, CII

1715 – 1815 hrs
Kamal Hall
Hotel ITC Maurya

R&D as a catalyst for India's Growth & Competitiveness

India has the talent and ambition, to be a global leader in innovation, driving India Inc's global competitiveness. However, to be at the forefront of global innovation, Indian businesses must scale up R&D efforts, fostering breakthrough technologies and unique and high-value products.

How can Indian businesses enhance their R&D investments to match global benchmarks and drive innovation across diverse sectors? What role can strategic partnerships—between industry, academia, Government and startups—play? How can these partnerships be accelerated at scale?

- **Prof Rishikesh Krishnan**, Director, IIM Bangalore
- **Dr Brajesh Pandey**, Institution Head & Executive Director, Indian National Science Academy
- **Alok Nanda**, CTO GE Aerospace India
- **Prasanta Borkakoty**, Resident Director, Seros

Moderated by: Suchitra Ella, Co-founder & Managing Director, Bharat Biotech International Limited



1830 – 1930 hrs | Special Plenary
 Durbar Hall, Hotel Taj Palace

India@2047: Accelerating Growth through Trade, Resilience, Innovation and Inclusion

As India charts its journey to becoming a developed economy by 2047, trade, resilience, innovation, and inclusion will be the pillars of long-term, sustainable growth. Strategic initiatives like Make in India, the PLI schemes, and the Digital India mission are transforming the manufacturing and services sectors, while India's commitment to sustainability and digital public infrastructure reflects a growth model rooted in equity and collaboration. With new trade partnerships, sunrise sectors, and deeper integration into global value chains shaping the next decade, what policies and global collaborations will be most critical in accelerating India's transformation into a resilient, inclusive economic powerhouse?

Chief Guest: Shri Piyush Goyal, Minister of Commerce and Industry

- **Sanjiv Puri**, President, CII
- **Rajiv Memani**, President Designate, CII
- **R Mukundan**, Vice President, CII
- **Chandrajit Banerjee**, Director General, CII

1830 – 1930 hrs | Session
 Shahjehan Hall, Hotel Taj Palace

The Indian AI Ecosystem: Catalysing Growth with Responsible Governance

India's ascent as a global AI powerhouse hinge on a strong policy foundation, effective governance, and a proactive industry. This session delves into the intricate relationship between AI leadership, policy, and industry participation in the Indian context. The session will also examine the responsibilities of the private sector in promoting ethical AI practices and addressing potential societal implications of rapid AI advancement. What concrete steps can the Indian government and industry take to foster innovation while mitigating the risks associated with AI?

- **Debjeni Ghosh**, Distinguished Fellow, NITI Aayog and Chief Architect, NITI Frontier Tech Hub (NITI-FTH)
- **Ipsita Dasgupta**, Managing Director, HP India
- **Sandip Patel**, Managing Director, IBM India and South Asia
- **Shiv Siddhanth Kaul**, Managing Director, NICCO Engineering Services Ltd
- **Alok B Lall**, COO, Microsoft India and South Asia
- **Taranjeet Singh Bhamra**, Founder & CEO, AgNext Technologies

Moderated by:

- **Sunjay Kapur**, Chairman, Sona Comstar

{Release of Compendium on AI Case Studies}

2000 hrs | Cocktail and Dinner {along with live band}

End of Day 1



Day II: Friday, 30 May 2025

0930 – 1100 hrs
Shahjehan Hall
Hotel Taj Palace

Annual General Meeting (Business Session)
[Only for CII Member Companies]

1100 – 1200 hrs
Shahjehan Hall
Hotel Taj Palace

Scaling MSMEs to Drive Competitiveness and Productivity

India faces the challenge of companies not scaling up. As per the Economic Survey 2018-19 firms with less than 100 workers (dwarf), which are more than 10 years old, account for more than half of all organized firms in manufacturing by number. However, their contribution to employment is only 14 per cent and 8 per cent to productivity, as scale impacts competitiveness.

How can the transition of micro to small, small to medium and medium to large be encouraged and facilitated for Indian firms? How can productivity and competitiveness of MSMEs be enhanced?

- **Dr Rajneesh**, Additional Secretary and Development Commissioner, Ministry of MSME
- **Sunil Mathur**, MD & CEO, Siemens Limited
- **Deepak Jain**, Chairman, Lumax Group
- **Shreekant Somany**, CMD, Somany Ceramics Limited
- **Sunil Chordia**, CMD, Rajratan Global Wire Limited
- **M Ponnuswami**, CMD, Pon Pure Chemical India Private Limited

Moderated by:

- **R Mukundan**, Vice President, CII

{launch of MSME Export Helpdesk}



1200 – 1300 hrs | Session
Raja Bagh Hall, Hotel Taj Palace

India's National Manufacturing Mission - Realizing India's \$7.5 tn. Manufacturing GDP Vision by 2047

India's manufacturing sector has witnessed significant government support in recent years, including the successful Production-Linked Incentive (PLI) scheme, major skilling initiatives, and efforts to enhance Ease of Doing Business (EoDB) by reducing compliance burden. However, despite these initiatives, the manufacturing sector's contribution to India's GDP remains stagnant at around 15%. This lags behind peer countries in Asia such as Thailand (25%), South Korea (24%), Vietnam (24%), and Indonesia (19%).

To bridge this gap and raise the manufacturing sector's share in GDP to 25%, the Union Budget 2025 introduced the National Manufacturing Mission, a landmark initiative. Adopting a mission-mode approach is essential to give a boost to the growth of the manufacturing sector and to become globally competitive. The mission is expected to provide comprehensive policy support, execution roadmaps, governance frameworks, and monitoring mechanisms for central ministries, states, and industries of all sizes. The mandate of the mission includes 5 key aspects i.e., ease and cost of doing business, future ready workforce for in demand jobs, a vibrant and dynamic MSME sector, availability of technology, and quality products.

Chief Guest: Shri B V R Subrahmanyam, CEO, NITI Aayog

Co - Moderated by:

- Sanjiv Puri, President, CII
- Chandrajit Banerjee, Director General, CII

1215 – 1330 hrs | Special Plenary
Shahjehan Hall, Hotel Taj Palace

India's Soft Power: Catalyzing Global Ascendancy

India's rich culture, heritage and creative strengths have made it a strong force of influence around the world. From tourism, art, music, cinema, culture, ayurveda and spirituality, India's soft power helps build global goodwill and strengthen linkages. This session will bring together key voices and explore how these sectors can be strategically leveraged to enhance India's global stature, drive economic growth and create meaningful employment. As India moves towards becoming a \$5 trillion economy, using its soft power in the right way can help shape a stronger and more collaborated future and unlock the creative economy.

Chief Guest: Gajendra Singh Shekhawat, Minister of Tourism and Culture

- Shri Sanjay Jaju, Secretary, Ministry of Information & Broadcasting
- Puneet Chhatwal, MD & CEO, Indian Hotels Company Ltd (IHCL)
- Shashwat Goenka, Vice Chairman, RP-Sanjiv Goenka Group
- Rajan Navani, CEO, JetSynthesys
- Rudra Chatterjee, Chairman and Managing Director, Obeetee & Luxmi Group

Moderated by: Pramod Bhasin, Chairman, ICRIER & Founder Genpact

1230 – 1330 hrs
Kamal Mahal
Hotel ITC Maurya

Transforming Cities into Frontiers for Economic Growth

Indian cities have the potential to be powerful engines of economic growth, driving innovation, investment, and job creation. However, they face challenges on many fronts such as limited financial and human resources, inadequate infrastructure, lack of integrated urban planning and environmental challenges.

How can these challenges be overcome to transform Indian cities into dynamic, competitive, sustainable, and inclusive growth hubs?

- Rajat Kumar Saini, CEO & MD, National Industrial Corridor Development Corporation Ltd and Chairman, NICDC Logistics Data Services Ltd
- Neel C Raheja, Group President, K Raheja Corporation
- Dr Shirish Sankhe, Director & Founding Partner, ISEG Foundation and Senior Partner Emeritus, McKinsey & Company
- Sumit Gera, CEO – India Business Parks, CapitaLand Investment

Moderated by: Vinayak Chatterjee, Founder & Managing Trustee, The Infravision Foundation



1300 – 1400 hrs | Lunch

1400 – 1500 hrs | Session
Raja Bagh Hall, Hotel Taj Palace

Next Gen GCCs – India’s strategic edge in being a Global Hub

India is now well-poised for leadership position. Indian professionals now hold 10%-15% of leadership spots in GCCs. However, to ensure the sustained success of GCCs, it is essential to strengthen the enablers that support their ecosystems. This involves enhancing infrastructure, fostering innovation, and building robust talent pipelines.

- **Tanay Kediya**, Managing Director, AllState India
- **Praveen Kumar**, Chief Executive Officer & Managing Director, Barclays Global Services
- **Sanjay Sikdar**, Vice President and Centre Head, Samsung Global Delivery Service
- **Ganpat Anchaliya**, Site Head, Novartis Corporate Centre, Hyderabad

Moderated by: Rajiv Memani, President, Designate, CII

1430 – 1530 hrs | Special Plenary
Shahjehan Hall, Hotel Taj Palace

From Learning to Earning: Bridging the Employability Gap

India’s youth hold immense potential to drive its growth and innovation. Enhancing employability through future-ready skills, industry-aligned education, and inclusive opportunities, can help unlock this demographic dividend. How can education and skill development better align with future industry needs? How can technology be leveraged for bolstering employability? How can Industry, Government and Institutional partnership be catalysed?

This session will explore how employment opportunities and education can be better aligned with emerging industry needs to unlock India’s demographic dividend. It will deliberate on the role of technology in enhancing employability and examine ways to leverage policy-driven partnerships between Industry, Government, and academia to focus on actionable strategies to foster a future-ready workforce.

Chief Guest: Shri Mansukh L Mandaviya, Minister of Labour & Employment and Youth Affairs & Sports

- **Thomas John Muthoot**, Chairman, Muthoot Pappachan Group
- **A R Unnikrishnan**, Managing Director, Saint-Gobain India Pvt Ltd – Glass Group
- **Raimund Klein**, Chief Executive Officer, International Centre for Industrial Transformation
- **Arvind Goel**, Non Executive Vice Chairman, Tata AutoComp Systems Limited

Co-Moderated by:

- **Sanjiv Puri**, President, CII
- **Chandrajit Banerjee**, Director General, CII

1400 – 1445 hrs | Session
Jahangir Hall, Hotel Taj Palace

Pro-Planet Mindset for a Sustainable Tomorrow

Mission LiFE—Lifestyle for Environment is an initiative by the Hon’ble Prime Minister of India that strengthens the climate conversation from not just “what governments must do”, but to also “what individuals can do.”

Mission LiFE empowers “Pro-Planet People” to shape a clean, green, and just future. We have exemplary individuals who will share their experiences, inspiring societal change through sustainable practices and community engagement.

- **Ramveer Tanwar**, “Pond Man of India” & Founder, Say Earth
- **Anoop Nautiyal**, Founder, Social Development Communities Foundation
- **Dr Ruby Makhija**, Founder and Director, Why Waste Wednesdays Foundation (WWWF), Member Task Force for Plastic Waste Management & Ambassador MCD I RWA
- **Yogesh Shinde**, Founder & CEO, Bamboo India

Moderated by: Swati Salgaocar, President, VM Salgaocar and Brother Pvt Ltd



1500 – 1545 hrs | Special Plenary
Raja Bagh Hall, Hotel Taj Palace

Securing India's Energy Future: Transition & Global Alignment

India's energy future is anchored in a strong foundation as the nation advances its transition towards a secure, sustainable, and inclusive energy ecosystem. This session will explore how India is aligning its domestic energy objectives with global climate commitments through strategic diplomacy, technological innovation, and collaborative frameworks. As India continues to rise on the global stage, its emphasis on building investor confidence, fostering public-private partnerships, and ensuring energy access for all, reflects a development model grounded in reliability, equity, and long-term resilience. The discussion will spotlight how this "energy of all" approach is not only powering India's growth but also reinforcing its leadership in the global energy transformation.

Chief Guest: Shri Hardeep Singh Puri, Minister of Petroleum and Natural Gas

Moderated by: Rajiv Memani, President Designate, CII

1530 – 1630 hrs | Special Plenary
Shahjehan Hall, Hotel Taj Palace

Special Plenary: Women Leading the Charge for Social Change: CII Woman Exemplar Awards

Women constitute almost half of the population of India, in fact, almost everywhere on the globe. While great progress has been made, many women are deprived of access to resources and opportunities, often compounded by their social and economic status. Despite these tremendous odds, there are examples of women from the grassroots who have risen past these challenges and emerged not just as survivors but as leaders within their communities.

This session will see the presentation of awards to woman exemplars who have shown extraordinary courage and resilience by overcoming challenges and pushing existing boundaries to improve the quality of life for others within their community. The session will focus on the key social and political frontiers that are shifting and creating space for India's Inclusive growth. The conversation will benefit from the views and inputs of Hon'ble Minister of Women and Child Development, Government of India.

Chief Guest: Smt Annpurna Devi, Minister of Women and Child Development

Co- Moderated by:

Sanjiv Puri, President, CII

Chandrajit Banerjee, Director General, CII

1630 – 1730 hrs
Shahjehan Hall
Hotel Taj Palace

Special Plenary

Special Plenary: Driving Economic Growth and Sustainability: The Andhra Pradesh Blueprint

As one of the most dynamic regions in India, Andhra Pradesh is making significant strides in sectors like technology, infrastructure, manufacturing, and agriculture. This session will delve into the key initiatives driving the state's transformation, highlight its strengths as an investment destination, and discuss how both public and private sectors are collaborating to build a sustainable and prosperous future. This session will provide valuable perspectives on how Andhra Pradesh is positioning itself for success in the 21st century.

Chief Guest: Sri Chandrababu Naidu, Chief Minister of Andhra Pradesh

Co- Moderated by:

Sanjiv Puri, President, CII

Chandrajit Banerjee, Director General, CII

Summit Concludes
