



Confederation of Indian Industry

CII Annual Business Summit 2026

Vision for India@100

The Future™

Global Economy | Industry | Society

11 – 12 May 2026 | Hotel Taj Palace, New Delhi

PROGRAMME

Discussion Tracks



SMART



GREEN



SECURE



INFLUENTIAL



COMPETITIVE



EMPOWERED



INCLUSIVITY



CONNECTED

Day I: Monday, 11 May 2026

0900 – 1100 hrs

Inaugural Session

Chief Guest

Smt Nirmala Sitharaman

Hon'ble Union Minister for Finance and Corporate Affairs, Government of India

1100 – 1130 hrs

Special Plenary I

Shri Gautam Adani

Chairman, Adani Group

1100 – 1200 hrs |

Plenary Session 2

“India’s Deep Tech Breakthrough: R&D, Industry – Academia & Higher Education in Action”

India stands at a defining moment in its innovation journey, where technology can drive economic growth, strategic autonomy, and global competitiveness. India’s R&D landscape is at an inflection point with a huge opportunity to deepen private sector participation. This session will examine the structural enablers needed to accelerate this shift—including market incentives, regulatory frameworks, financing ecosystems, mission-driven technology programs, faster lab-to-market pathways, and strong industry–academia collaboration to drive a high-impact deep tech innovation ecosystem.

- **Prof (Dr) Unnat P. Pandit** Controller General of Patents, Designs & Trademarks (CGPDTM), Department for Promotion of Industry and Internal Trade (DPIIT), Government of India
- **Dr Shivkumar Kalyanaraman** Chief Executive Officer, Anusandhan National Research Foundation (ANRF), Government of India
- **Philomene Dias**, Chief Investment Officer of AICEP – Portugal Trade & Investment
- **Candace Johnson**, Founder/Co-Founder, SES (Luxembourg)
- **Masood Mallick**, Managing Director, Re Sustainability

Session Chair:

Dr Naushad Forbes

Past President, CII and Co-Chairperson, Forbes Marshall

Announcement of the Technology Readiness Level (TRL) Assessment Framework

1100 – 1145 hrs | **Plenary Session 3**

“New Energy Partnerships in a Volatile World”

With climate change risk looming over the world, energy transition pathway has been prioritised by countries. The non-fossil fuel-based energy transition requires to be prioritised for energy security as well. Electrification of energy requirements and decarbonisation of electricity supply ensures sustainability as well energy security. Forging regional partnerships and building energy connectivity with neighbouring countries could further build regional energy independence. The session will go into drawing a realistic timeline for renewable energy driven energy transition and building partnerships for regional stability.

- **Shri Santosh Sarangi**, Secretary, Ministry of New & Renewable Energy, Government of India
- **Ashish Khanna**, Director General, International Solar Alliance (ISA)
- **Tarun Sawhney**, Vice-Chairman and Managing Director, Triveni Engineering
- **Rupal Gupta**, Founder, Managing Director and CEO, Oriana Power*

Moderated by:

Sumant Sinha
Founder, Chairman & CEO, ReNew

1100 – 1145 hrs | **Roundtable Session**

“Mindful Prosperity”: Shaping a vibrant economic Future rooted in human wellbeing and planetary health”

As the world searches for more sustainable models of economic progress, the concept of “Mindful Prosperity” is gaining traction, where sustainability, wellbeing, spirituality, innovation, and economic vitality are designed to coexist. Bhutan has long challenged the world to measure success beyond GDP through its Happiness Index and is now showing the way with the visionary development of Gelephu Mindfulness City. This session explores how mindful prosperity can align economic ambition with ecological harmony and collective wellbeing.

In Conversation with

- **Mr Jonathan Tow**, King of Bhutan's Special Envoy and Chief of International Affairs for Gelephu Mindfulness City
- **Dr Soumya Swaminathan**, Chairperson, M S Swaminathan Research Foundation

1230 – 1315 hrs | **Special Plenary II**

Shri Devendra Fadnavis
Hon'ble Chief Minister of Maharashtra

1200 – 1300 hrs

Plenary Session 4

“The Future of India is Creative: Unleashing the Economic Potential of India’s Soft Power”

From cutting-edge digital media and entertainment to luxury fashion, art and design, India’s creative economy is being shaped by visionary entrepreneurs. This session brings together leaders who are actively redefining how creativity scales across content, brands, culture and commerce. Drawing on insights from media, fashion, advertising, design and experiential businesses, the discussion will explore how India’s creative industries are building global relevance, attracting investment, generating jobs and converting cultural capital into sustainable economic value. The conversation will emphasize how creative leadership, private enterprise and institutional support can together position India’s soft power as a driver of long-term growth, employment and global influence.

- **Aashti Bhartia**, Managing Director, Ogaan & Director, Jubilant Foodworks
- **Shivika Goenka**, Art Enthusiast & Collector and Director (Education and Luxury), RPSG Group
- **Rahul Mishra**, Luxury Fashion Designer
- **Tarana Sawhney**, Member of the Advisory Board, FICA (Foundation for Indian Contemporary Art)

Moderated by:

Rajan Navani

Chairman and Managing Director, Jetline Group of Companies

+ CII Banaras Culture Biennale Launch

1200 – 1245 hrs

Plenary Session 5

“The Future is Empowered”

As the world of work undergoes rapid transformation driven by technological advancements, shifting economic priorities, and evolving global dynamics, the need to empower individuals with relevant, future-ready skills has become critical. Ensuring sustainable livelihoods today requires a strong focus on adaptability, continuous learning, and closer alignment between education, skilling, and industry needs. This session will bring together leaders from government and industry to explore emerging skill requirements, deliberate on key challenges and opportunities, and identify collaborative pathways to build an inclusive, responsive, and empowered workforce for the future.

- **Smt Debashree Mukherjee**, Secretary, Ministry of Skill Development and Entrepreneurship (MSDE)
- **Ajay Vij**, Senior Country Managing Director, Accenture
- **Vaishali Nigam Sinha**, Co-Founder, ReNew
- **Dr Gayatri Vasudevan**, Chief Impact Officer, Sambhav Foundation

Moderated by:

Aditya Ghosh

Co-Founder, Akasa Airlines and Chairperson, SEWA Social Enterprises

1245 – 1330 hrs

Plenary Session 6

“The Future of Manufacturing”

India stands at a crucial juncture in its journey to becoming a global manufacturing powerhouse. With strong domestic demand, a skilled workforce, expanding digital infrastructure, and a vibrant entrepreneurial ecosystem, the country is well-positioned to scale its manufacturing capabilities.

This session will explore how India can strengthen supply chains, accelerate innovation, adopt advanced manufacturing practices, and build resilient industrial ecosystems. It will also examine the reforms, policy support, and industry strategies required to enhance global competitiveness, empower MSMEs and anchor industries, and deepen India’s integration into global value chains, positioning the country as a future-ready manufacturing hub.

- **Shri Amardeep Singh Bhatia**, Secretary, Department for Promotion of Industry and Internal Trade (DPIIT), Ministry of Commerce and Industry
- **R Mukundan**, President Designate, CII
- **Dr George Young**, Vice President, Rockwell, US
- **Narayan Sethuramon**, Managing Director, Sanmar Matrix Metals Ltd.

Moderated by:

Deepak Shetty

CEO & Managing Director, JCB India Ltd

Announcement and Felicitation of Winners of the 2nd edition of CII National Best Practices Awards on Future Ready Manufacturing

And

Launch of the CII Smart Manufacturing Platform

Lunch

1315 – 1400 hrs

Plenary Session 7

“The Future of Sustainability: Building a Resilient and Responsible Economy”

As climate risks intensify and global shifts reshape trade and energy systems, sustainability is becoming central to India’s growth and competitiveness. With rising climate extremes, the need to accelerate decarbonisation and strengthen environmental stewardship is more urgent than ever.

This session will explore how India’s evolving policy landscape and corporate action are shaping a resilient and responsible economy—focusing on scaling low-carbon growth, building a circular economy, and strengthening India’s leadership.

- **Shri Bhupender Yadav**, Hon’ble Minister of Environment, Forest & Climate Change
- **Anjali Singh**, Executive Chairperson, Anand Group
- **Sudhanshu Vats**, Managing Director, Pidilite Ltd
- **Masood Mallick**, Managing Director, Re Sustainability

1300 – 1345 hrs

Plenary Session 8

“FTAs as Catalysts for Growth in Global Trade”

In an evolving global landscape shaped by geopolitical tensions and supply chain shifts, trade strategies are increasingly anchored in diversification across markets, sectors, and value chains to enhance resilience and competitiveness. FTAs are at the forefront of this shift, enabling deeper economic integration, strengthening manufacturing and services linkages, and expanding market access. India’s engagements with key partners, including the EU, EFTA, the UK, and the UAE, are expected to facilitate regulatory convergence, boost investment flows, and support integration into global value chains. The session will examine how can these FTAs drive diversification, enhance competitiveness, and enable sustainable trade growth amid rising bilateral and regional arrangements?

- **Shri Rajesh Agarwal** Commerce Secretary, Department of Commerce, Ministry of Commerce and Industry
- **H.E. Mr Hervé Delphin**, Ambassador of the European Union to India
- **Mr João Rui Ferreira**, Secretary of State for the Economy of Portugal (Portugal)
- **Mikiko Tanaka**, Head, Subregional Office for South and West Asia, UNESCAP

Moderated by:

Vir S Advani
Chairman & Managing Director, Blue Star Ltd.

1330 – 1415 hrs

Plenary Session 9

“A Bridge to the East: India's Partnerships with East & Southeast Asia”

As India’s Act East Policy marks more than a decade of engagement, the relationship with East and Southeast Asian partners has become increasingly consequential. Shifting trade alignments, supply chain realignments, and a multipolar world are reshaping global commerce, making the region a strategic priority and a major opportunity for Indian business. This session will focus on strengthening trade and investment amid geopolitical disruption. The discussion will explore ways to leverage FTAs, unlock investment potential, build resilient supply chains, and position India more effectively within Indo-Pacific value chains and economic frameworks. How can Indian industry drive stronger eastward engagement in digital infrastructure, clean energy, defence, and technology?

- **Prashant Agrawal**, Additional Secretary [South], Ministry of External Affairs
- **Dr Taimur Baig**, Chief Economist, DBS Bank (Singapore)
- **Indrani Bagchi**, Chief Executive Officer, Ananta Aspen Centre*
- **Haisong Tang**, Faculty Member, future/io (China)*
- **Narayan Sethuramon**, Managing Director, Sanmar Matrix Metals Limited
- **Mr Ichiro Hara**, Managing Director, Keidanren, Japan

Moderated by:

Dr C Raja Mohan
Motwani Jadeja Institute of American Studies, Jindal Global University and Former Director, ISAS

1345-1430 hrs

Plenary Session 10

“Crafting the Future Energy Landscape: The Here & Now on Energy Transition”

The ongoing West Asia Crisis and the imperatives of climate change coupled with the geopolitical and geo economic uncertainties is forcing every nation to re-strategize and redraw its future choices. This reality is perhaps most stark in the energy world as countries look at energy transition more as here and now to reduce vulnerabilities from external shocks. How the world produces, delivers, and uses energy over the coming decades will be shaped by technology, economics, and transition goals. Reducing dependence on volatile fuel imports, diversifying energy basket to include renewable and nuclear power as well and bringing in efficiency through digitalisation will be key to improving resilience. Falling costs of solar, wind, batteries, and digital controls will play a key role. The central challenge will be to deliver reliable and affordable energy while also improving energy access and reducing greenhouse-gas emissions. Priorities could include investing in transmission and storage, improving building and industrial efficiency, accelerating electrification, and designing policies that keep energy reliable and affordable. On demand side, electrification of vehicles, heat pumps, and industrial processes will be crucial. The session will go into the future energy scenarios, where securing critical minerals and supply chains, enabling community acceptance, and creating just transition will need to be woven with a diversified energy pool.

- **Shri Amitabh Kant**, Former G20 Sherpa for India
- **Ambassador Sanjay Sudhir**, Former Ambassador to UAE
- **Anil Sardana**, Managing Director, Adani Energy Solutions Ltd and Adani Power Ltd
- **Sumant Sinha**, Founder, Chairman & CEO, Renew
- **Vineet Mittal**, Chairman and Managing Director, Avaada Group

1430 – 1515 hrs

Plenary Session 11

“The Future of Health: Balancing Innovation, Access, Global Leadership, and Trust”

India is at a pivotal moment—driven by the global shift toward preventive health and its emergence as a hub for R&D, clinical care, digital health, and medical value travel. Backed by strong talent, private sector growth, and public digital platforms like the Ayushman Bharat Digital Mission, the country is advancing toward Universal Health Coverage. The next phase will depend on how effectively India leverages AI, strengthens indigenous capabilities in advanced drugs and medtech, safeguards leadership in generics, advances original molecule discovery, and builds a robust biotech innovation ecosystem. The session will discuss can India convert its scale into innovation leadership? Can AI and domestic R&D redefine access and excellence while ensuring affordability, trust, and inclusion remain at the core?

- **Smt Punya Salila Srivastava**, Secretary, Health & Family Welfare
- **Dr V. K. Paul**, Former Member (Health), NITI Aayog
- **Dr Sunil Kumar Barnwal**, Chief Executive Officer, National Health Authority (NHA)
- **Dr Naresh Trehan**, Chairman & Managing Director, Medanta – The Medicity
- **Dr Rajesh Jain**, Chairman & Managing Director, Panacea Biotech
- **Archna Vyas**, India Country Director, Gates Foundation
- **Rajiv Vasudevan**, Founder & CEO, Apollo AyurVAID

Moderated by

Prashant Tandon,
Founder and CEO, Tata 1mg

1430 – 1530 hrs

Plenary Session 12

“Our Water Future”

Water today stands at a tipping point, as rising demand out-paces supply, climate variability intensifies, and water quality continues to decline. The session “Our Water Future” will examine the role of water in sustaining development, ensuring business continuity, and enabling a resilient future. The discussions will focus on the need for a shift from fragmented approaches to integrated, circular, and resilient water management. The discussions will also focus on reframing water not just as a shared risk, but as a collective responsibility, focusing on themes such as water as a strategic asset, water stress and climate change, ecosystem fragility, and the importance of policy, partnerships, and collaborative action.

- **Shri Ashok K K Meena**, Secretary, Department of Drinking Water & Sanitation, Ministry of Jal Shakti, Government of India
- **Dr Mihir Shah**, Former Member, Planning Commission, Government of India
- **Ravichandran Purushothaman**, President, Danfoss Industries Pvt Ltd
- **Imad N Fakhoury**, Regional Division Director, South Asia Region, International Finance Corporation (IFC)

Moderated by:

Nikhil Sawhney
Vice Chairman & Managing Director
Triveni Turbine Ltd

1415 – 1500 hrs

Roundtable Session 13

“Future of Rural Societies: Building Resilient Local Economies”

The session will explore pathways for accelerating rural economic transformation, with a spotlight on local enterprise development, infrastructure, and inclusive growth strategies. The discussion will highlight policy innovation, the critical role of enterprise development, and improved access to finance, alongside digital and physical connectivity as key enablers for unlocking potential of rural societies. It will further examine how these drivers can create resilient, scalable livelihoods and ensure that rural communities are not only participants but leaders in India’s development journey.

- **Shri Rohit Kansal**, Secretary, Ministry of Rural Development
- **Luis Guimaraes**, Chief Commercial Officer, Portugal’s Development Bank (BPF) (Portugal)
- **Saloni Malhotra**, Founder and CEO, DesiCrew

Moderated by:

Shankar Vanavarayar
Executive Director, ABT Industries Ltd

1500 – 1545 hrs

Special Plenary III

“Journey to a Viksit Future: The Next Generation Reforms”

India's journey towards a Viksit Bharat by 2047 calls for a next generation of reforms that are bold, integrated and future-ready. The reform priorities needed to unlock higher productivity, strengthen competitiveness and ensure inclusive growth in an increasingly complex global environment. The focus will be on deep structural reforms across governance, markets, finance, technology, infrastructure and human capital, with emphasis on execution, institutional capacity and outcomes.

The session will explore how digitalisation, sustainability, ease of doing business and innovation-led growth can enhance economic resilience and position India as a key driver of global value chains. It will also assess the roles of cooperative federalism, private investment and public-private partnerships in accelerating growth and development.

Chandrajit Banerjee, Director General, CII

In conversation with:

Shri Shaktikanta Das

Principal Secretary-2 to the Prime Minister of India

1515 – 1600 hrs

Plenary Session 14

“Imperatives of Energy Security in a Fragmented World”

The ongoing West Asia conflict has triggered what is being described as the largest global energy shock in recent history, disrupting critical supply chains, shipping routes, and energy infrastructure. For India, which imports ~85-90% of its crude oil and 50 per cent of natural gas, the Gulf countries have been historically a reliable partner. However, with nearly 20% of global oil and LNG flows passing through the Strait of Hormuz, the crisis has exposed structural vulnerabilities in global energy systems. The situation has become critical with direct implication on inflation, fiscal stability, and growth outlook. This session will examine the evolving geopolitical equations, economic consequences, and the urgent need to redefine energy security frameworks in a multipolar world. It will explore how nations and industry can transition from vulnerability to resilience through innovation, diversification, and global partnerships.

- **Dr Neeraj Mittal**, Secretary, Ministry of Petroleum & Natural Gas, Government of India*
- **Mansi Madan Tripathy**, Chairperson, Shell Group of Companies in India and Senior Vice President, Shell Lubricants Asia Pacific
- **Dr Ranjit Rath**, Chairman and Managing Director, Oil India
- **Tom Orlik**, Chief Economist, Bloomberg
- **Sanjay Khanna**, Chairman & Managing Director, Bharat Petroleum Corporation Ltd

Moderated by

Chandrajit Banerjee

Director General, CII

1515 – 1600 hrs

Plenary Session 15

“The Future of Global Capability Centres (GCCs) in the AI Era”

As enterprises globally accelerate AI-led transformation, the role of Global Capability Centers (GCCs) is undergoing a profound shift. Once driven primarily by scale and talent, GCCs are increasingly evolving into strategic hubs for innovation, product ownership, and enterprise transformation. For India, the world’s leading GCC destination—traditionally driven by scale and talent—this transition presents a significant opportunity to redefine its position in the global digital economy. This session will bring together global CEOs and GCC leaders across sectors including energy, healthcare, financial services, and media to examine how organisations are reshaping operating models, talent strategies, and innovation agendas in the AI era.

- **Praveen Kumar**, CEO & Managing Director, Barclays India
- **Uma Ratnam Krishnan** Managing Director, Optum India
- **Prashant Mehta**, Managing Director, WPP GDC
- **Ruchika Panesar**, Country Head, India and the Chief Digital and Information Officer, Natwest Group

Moderated by

Manoj Marwah
GCC Markets Leader -India, EY

1600 – 1700 hrs

Plenary Session 16

“The Future of Financing”

India’s financial sector—comprising banks, NBFCs, fintechs, financial markets, PE/VCs, and insurance—has played a pivotal role in propelling the economy’s growth amid geopolitical headwinds. As India advances towards Viksit Bharat 2047, a strong, innovative, and inclusive financial ecosystem will be crucial to support the economy’s financing needs. This session will explore strengthening the banking sector through improved credit culture, expanding credit access to MSMEs and emerging sectors, deepening corporate bond markets, and accelerating pension and insurance reforms. How can India build a more resilient financial ecosystem while channelling long-term domestic capital into infrastructure and nation-building?

- **Smt Anuradha Thakur**, Secretary, Department of Economic Affairs, Ministry of Finance
- **Challa Sreenivasulu Setty**, Chairman, State Bank of India
- **Mehul Pandeya**, MD and Group CEO, CARE Ratings
- **Sanjiv Aggarwal**, MD & CEO, National Investment and Infrastructure Fund
- **Navneet Munot**, CEO, HDFC AMC

1615 – 1700 hrs

Plenary Session 17

“AI and India’s Future: Rule Maker or Rule Taker?”

As Artificial Intelligence reshapes global economies and industries, India stands at a critical juncture in the evolving Future Tech landscape. The central question is whether India will emerge as a rule maker shaping global AI standards and capabilities or remain dependent on external technologies. Aligned with the theme of The Future, this session will explore India’s pathway from rapid AI adoption to global leadership. With strong digital infrastructure, a vast talent pool, and a growing startup ecosystem, India has the potential to build sovereign, scalable, and globally relevant AI solutions. What strategic choices are required to overcome challenges around compute access, data governance, and innovation capacity?

- **Ms Debjani Ghosh**, Distinguished Fellow, NITI Aayog and Chief Architect, NITI Frontier Tech Hub
- **Shri Abhishek Singh**, Director General, National Testing Agency, Ministry of Education
- **Shri Vijay Chandru**, Co-Founder & Director, Strand; Crisprbits; Yantri Labs; Biovergence
- **Sangeet Kumar**, Co-Founder and CEO, Addverb
- **Sunil Gupta**, Cofounder, Managing Director & CEO, Yotta Data Services Private Limited
- **Dr Pratyush Kumar**, Co-Founder, Sarvam AI

1615 – 1700 hrs |

Plenary Session 18

“The Electricity Equation: Rewiring India’s Economic Engine”

The recent West Asia crisis and the imminent urgency to move towards energy transition will require transformational changes in India’s electricity play. India has been undergoing a rapid, large-scale electrification of its economy, aimed at achieving net-zero emissions by 2070. Key highlights include 99.2% electrification of the railway broad gauge network by November 2025, a massive acceleration in renewable energy adoption, and near-total household electricity access. The scale and the speed will only increase in future. While manufacturing is becoming more electricity intensive data centres and AI infrastructure will be the new electricity guzzling consumers. Increasing accent on electrification of the economy will require innovative solutions both at utility scale and at distributed levels. Electrification of various sectors will also require India’s grid to adopt new technologies. This session will explore the questions ahead for India’s electricity sector, from transmission to distribution and digitisation to enable a resilient inclusive power system equipped to meet the changing dynamics of the economy.

- **Ghanshyam Prasad**, Chairman, Central Electricity Authority
- **Rajiv Ranjan Mishra**, Managing Director, Apraava Energy
- **Ratul Puri**, Chairman, Hindustan Power
- **Gyanesh Chaudhary**, Chairman & Managing Director, Vikram Solar
- **Parag Sharma**, CEO, Resolven

Moderated by:

Vinayak Chatterjee
Founder & Managing Trustee
The Infravision Foundation

1700 – 1800 hrs

Special Plenary V

Shri N Chandrababu Naidu
Hon'ble Chief Minister of Andhra Pradesh

1700 – 1745 hrs

Plenary Session 19

“Made in India, Owned by India: The Advanced Manufacturing Question”

Building deep-tech capabilities, availability of patient capital, quality and productivity are some of the key requirements for moving towards advanced manufacturing. From ‘Made in India’, it is now time to also have ‘Owned by India’ technologies and build globally competitive Indian champions. Besides having skills at scale, India needs to own more technology, IP, brands, and have supply chains that capture value. As geopolitics reshapes global manufacturing, the session will go into what it takes for the country to move to innovation-led advanced production. It will also chart out the imperatives needed for scaling up advanced manufacturing eco-system in the country.

- **Nishant Arya**, Vice Chairman, JBM Group
- **Sangeet Kumar**, CEO and Co-Founder, Addverb
- **Rajat Verma**, Founder & CEO, Lohum Cleantech

Moderated by:

Rahul Garg
Founder and CEO
Mogli Labs India Private Limited

Announcement and Felicitation of Winners of the 2nd edition of CII National Best Practices Awards on Future Ready Manufacturing

1900 hrs
Onwards

Gala Dinner

End of Day 1

Day II: Tuesday, 12 May 2026

0900 – 1100 hrs

Annual General Meeting (For CII Members Only)

1100 – 1130 hrs

Special Plenary V

- **Uday Kotak**, Past President, CII & Founder & Director, Kotak Mahindra Bank Ltd

1100 – 1145 hrs

Plenary Session 20

“Powering the Future: India’s Micro Enterprises”

In a world defined by geopolitical fragmentation, supply-chain realignment and technological discontinuity, the resilience of micro and small entrepreneurs has become a national imperative. As contributors to livelihoods, local value creation and export competitiveness, they form the foundation of India’s economic depth. Ensuring their effective integration into evolving global and domestic value chains is essential to convert volatility into shared prosperity. The future of India’s growth will be shaped by how inclusively these enterprises are enabled to adapt, scale and compete.

- **Dr V Anantha Nageswaran**, Chief Economic Advisor to the Government of India
- **Kamal Bali**, President & Managing Director, Volvo Group India
- **B Thiagarajan**, Managing Director, Blue Star Ltd

Remarks by Microentrepreneurs:

- **Nageshwarakumar Ramalingam**, Director, Ramwin Engineering Services Pvt Ltd
- **Delek Namgyal**, Proprietor, Ladakh Tales Tour & Travel
- **Col Joy Chowdhury**, Founder, V Serve Enterprise & Naga Ki Products Pvt Ltd
- **Radhika Subramanian**, Founder & CEO, Ermunai Organic Farm & Foods
- **Roshani Prem Murari Dubey**, Proprietor, Eco Sure Wood Cold Pressed Oil

Session Chair:

R Dinesh
Past President, CII &
Executive Chairman
TVS Supply Chain Solutions Ltd

1130 – 1215 hrs

Special Plenary VI

“Forging a New Energy Equation – Partnering Friends, Old and New”

Amid intensifying geopolitical tensions and disruptions across global energy markets, ensuring secure, reliable, and affordable energy has become a central national imperative. For India, this evolving landscape calls for a strategic, forward-looking approach that not only safeguards economic growth but also enhances resilience to external shocks. India is pursuing a calibrated pathway, focused on diversifying supply sources, strengthening domestic production and infrastructure, and deepening international energy partnerships, while remaining firmly committed to its clean energy transition. This integrated approach underscores the country's emphasis on balancing energy security with sustainability and long-term competitiveness. The session will articulate India's strategic vision for navigating global uncertainties, reinforcing supply resilience, and accelerating the transition towards a future-ready energy ecosystem. It will also highlight India's expanding role in shaping global energy partnerships and its pragmatic approach to operating within an increasingly complex and fragmented geopolitical order.

- **Shri Hardeep Singh Puri**
Hon'ble Minister of Petroleum and Natural Gas
- **Rajiv Memani**, President, CII

1145 – 1300 hrs

Plenary Session 21

“Fractured Global Economy, Shifting Faultlines: Geopolitics, Geoeconomics and the Emerging Economy Imperative”

The global economic order is undergoing a profound transformation, shaped by geopolitical tensions, strategic competition, and geoeconomic realignments. Trade fragmentation, supply chain reconfiguration, sanctions regimes, and the weaponization of economic interdependence are redefining the rules of engagement for nations and markets alike. For emerging economies like India, these shifts present a complex mix of risks and opportunities. This session will examine how geopolitics-led economic fragmentation is influencing growth trajectories, capital flows, trade patterns, and policy choices across emerging markets, with a special focus on India. How can India balance strategic autonomy, global integration, and domestic resilience in an increasingly fragmented global economy?

- **Dr V Anantha Nageswaran**, Chief Economic Advisor to the Government of India
- **A K Bhattacharya** Editorial Director and Former Editor, Business Standard
- **Satya Ramamurty**, Chair Public Sector, Structured Finance Department Asia-Pacific, SMBC (Japan)
- **Dr Robert Koopman**, Hurst Distinguished Professorial Lecturer School of International Service, American University, Former Chief Economist of WTO and USITC - (United States)
- **Tom Orlik**, Chief Economist, Bloomberg
- **Haisong Tang**, Faculty Member, future/io

Session Chair:

Dr Naushad Forbes
Past President, CII &
Co-Chairperson, Forbes Marshall

1145 – 1230 hrs

Plenary Session 22

“Transcendental Meditation: Building a High-Performance Mind for Leadership Excellence & Peak Performance”

In today's high-pressure corporate landscape, elite performance is no longer just about skill, but neurological integration. This session explores Transcendental Meditation (TM), a natural, effortless technique that triggers a state of “restful alertness” deeper than sleep. Executives at firms such as Google, Salesforce, Tata, and leading Wall Street companies have reported significant benefits from the practice. The session will delve into the question - can brain coherence become a sustainable strategy for long-term leadership excellence, cognitive performance, and physiological balance?

- **Dr Michael Busch**, Master TM teacher, Trustee Maharishi International University
- **Rohit Gulati**, CEO, Alternative Investments

1215 – 1245 hrs

Special Plenary VII

“Next-Gen Labour Reforms: Driving Industry Growth & Job Creation”

India's labour reforms mark one of the country's most significant transformation for investment, and industrial growth. The Government of India has undertaken a series of next-gen reforms to modernize the country's industrial and labour ecosystem as part of ease of doing business. Strengthening institutions such as the EPFO and the ESIC has significantly improved compliance and delivery of social security benefits. The revamping of the Shram Suidha Portal has enhanced transparency and ease of reporting for industry; upgradation of the NCS Portal is bridging talent gaps and creating linkages to global employment pathways. Initiatives such as the Pradhan Mantri Viksit Bharat Rozgar Yojana (PM-VBRY) and registration of gig & platform workers through e-Shram further reflect a clear reform-driven policy vision focused on employment generation, workforce formalisation and worker welfare. These reforms are a cornerstone for promoting formalisation, fostering inclusive growth, and aligning India's emerging labour ecosystem with global standards. The session will examine how the Labour reforms can drive large-scale quality employment and create a balanced framework that benefits both industry and workers, while strengthening India's growth and competitiveness.

- **Dr Mansukh Mandaviya**, Hon'ble Minister of Labour & Employment and Minister of Youth Affairs & Sports, Government of India

1230 – 1315 hrs

Plenary Session 23

“Cooperatives – Corporate Collaboration for India@100”

As economies evolve amid technological disruption, shifting consumer demands, and the need for more inclusive growth models, cooperatives across sectors must transition into agile, market-linked enterprises. Rooted in collective ownership, these institutions have strong community reach but often face limitations in scale, efficiency, and market access. This session will explore how strategic partnerships between cooperatives and industry can unlock new growth opportunities by combining grassroots strength with professional management, innovation, and market connectivity. The discussion will focus on building future-ready, technology-enabled cooperatives that can enhance value creation, improve competitiveness, and deliver sustainable benefits to their members, while offering scalable models for inclusive economic development.

- **Shri Suresh Prabhu**, Global Thought Leader, Former Union Cabinet Minister, G20 & G7 Sherpa, Policy Strategist and Sustainability Advocate
- **Ravichandran Purushothaman**, President, Danfoss Industries Pvt Ltd
- **B Thiagarajan**, Managing Director, Blue Star Ltd

Lunch

1245-1330 hrs

Plenary Session 24

“Institutionalizing Reform: Building the Structural Foundation for India’s Future Economy”

As India aspires to be Viksit Bharat by 2047, the focus has shifted from incremental policy changes to deep-rooted structural transformations. This session feature the strategic architect of India's recent administrative and regulatory reforms, in conversation with industry leaders who have navigated these shifts in real-time. The dialogue will dissect how foundational reforms in manufacturing ecosystems, digital-legal frameworks, and urban infrastructure are moving beyond the statute books to create tangible "Economic Velocity." By examining the transition from "Vision to Value," the panel will explore how India is hardwiring predictability and efficiency into its governance model. This session will deep-dive into the "Reform, Perform, and Transform" mandate, offering a roadmap for how India will sustain high-growth trajectories while building a resilient, competitive, and future-ready industrial landscape.

- **Shri Rajiv Gauba**, Member, NITI Aayog
- **Sunil Kant Munjal**, Past President, CII & Chairman Hero Enterprise
- **Kris Gopalakrishnan**, Past President, CII & Co-Founder, Infosys Limited and Chairman, Axilor Ventures Private Limited
- **Chandrajit Banerjee**, Director General, CII
- **Piruz Khambatta**, Group Chairman, Rasna Private Limited
- **Ajay Bahl**, Co-Founder & Managing, Partner AZB & Partners

1315-1400 hrs

Plenary Session 25

“The Future is Collaborative: How Partnerships Are Powering Gender Equity at Scale”

What does it take to move gender equity from intention to impact at scale—and why are alliances emerging as the most effective path forward? This session explores how the Alliance for Global Good is placing women at the centre of transformative solutions across health, skilling, and climate action, while demonstrating that the future of impact lies in collaboration over isolation. From expanding access to healthcare and economic opportunities to advancing women-led climate resilience, the session will spotlight innovations that are designed not just to work, but to grow. At its core, the discussion will examine why alliances and cross-sector partnerships are becoming essential infrastructure for solving complex global challenges. It will also highlight the role of industry as a critical catalyst—bringing capital, technology, and market access to accelerate impact at scale.

- **Smt. Smriti Zubin Irani**, Founder and Chairperson, Alliance for Global Good: Gender Equity and Equality
- **R Mukundan**, President Designate, CII
- **Archana Vyas**, India Country Director, Gates Foundation

1330-1415 hrs

Plenary Session 26

“Synergizing Futures: Humans + AI Redefining Infinite Productivity”

The coming decade will be shaped by how decisively leaders integrate AI with human capability to unlock exponential productivity. Beyond adoption, the real advantage lies in embedding AI into workflows, decision-making, and public services in ways that are trusted, ethical, and scalable. As technologies like generative AI, edge AI, and explainable AI mature, organizations must redesign roles, invest in adaptive skilling, and establish strong governance. For India, with rapid AI growth and national initiatives in place, the opportunity is to lead globally by building a skills-first, inclusive AI ecosystem. Ultimately, competitive advantage will emerge at the intersection of machine intelligence and human judgment.

- **Shri S Krishnan***, Secretary, Ministry of Electronics and Information Technology
- **Francisco Pérez Mackenna**, Minister of Foreign Affairs (Chile)
- **Dr BVR Mohan Reddy**, Founder Chairman & Board Member, Cyient Group
- **Puneet Chandok**, President, Microsoft India and South Asia
- **Ipsita Dasgupta**, Senior Vice President & Managing Director, India, Bangladesh and Sri Lanka, HP Inc
- **Tejpreet S Chopra**, CEO, Industry.AI, BLP Group

Session Chair:

Kris Gopalakrishnan
Past President, CII & Chairman Axilor Ventures

1330 – 1415 hrs

Special Plenary VIII

“The Future of Education”

- **Shri Dharmendra Pradhan**, Hon'ble Minister of Education

CII Foundation Woman Exemplar Awards

1315-1400 hrs

Plenary Session 27

“The New Consumer: Mapping India's Distinct Growth Trajectory”

India's consumption narrative is undergoing a fundamental transformation, moving beyond traditional demographics toward a sophisticated, digital-first identity. This session examines the unique trajectory of the Indian market, where consumers are increasingly prioritizing speed, convenience, and quality over legacy price-sensitivity. As high-speed connectivity and seamless digital payment infrastructures become the national baseline, the "New Indian Consumer" is emerging as a globally unique segment, one that blends hyper-local cultural nuances with a desire for instant gratification and premium experiences. The discussion will dissect the interplay between the rapid growth of quick commerce, the evolution of digital finance, and the deepening consumption patterns in Tier 2 and Tier 3 cities. By analyzing these shifts, the panel will decode the "India-native Playbook," offering insights into how India is defying standard emerging-market models. Attendees gain a deeper understanding of the strategies required to engage in a marketplace defined by a newfound value for time and an unrelenting surge in aspiration.

- **Shobana Kamineni**, Past President CII, Promotor Director - Apollo Hospitals Enterprise Limited & Executive Chairperson, Apollo Health Co Limited
- **Shashwat Goenka**, Vice Chairman, RP-Sanjiv Goenka Group
- **Sudhanshu Vats**, Managing Director, Pidilite Ltd
- **Pankaj Sahni**, CEO, Medanta-The Medicity

1415 – 1515 hrs

Special Plenary IX

“Trade Strategy in the Fragmented World Order”

The architecture of global trade is being reshaped by rising tariffs, extraterritorial sanctions, sustainability-linked measures, and divergent regulatory frameworks. For India, with export ambitions central to India@100, navigating this landscape with agility and strategic clarity is imperative. As trade becomes increasingly linked to economic security, addressing India's merchandise trade deficit and strengthening competitiveness will shape future trade strategy. This session will examine how India can navigate this evolving order, leverage FTAs, tap opportunities with key partners, and position “Brand India” as an indispensable partner.

- **Shri Piyush Goyal**, Hon'ble Union Minister of Commerce & Industry, Government of India
- **Rajiv Memani**, President, CII
- **Sanjay Jayavarthanelu**, Managing Director, Lakshmi Machine Works
- **Amit Kalyani**, Joint Managing Director, Bharat Forge Limited
- **Chandrajit Banerjee**, Director General, CII
- **Rahul Garg**, CEO & Founder, Mogli Labs India Private Limited

1400 – 1445 hrs

Special Plenary X

“NextGen Logistics: Navigating the Future”

The global logistics landscape is being reshaped by geopolitical disruptions, shifting trade corridors, supply chain realignments, and growing sustainability imperatives. Recent tensions in key maritime regions have reinforced the need for resilient, agile, and diversified logistics systems. For India, strengthening logistics efficiency, multimodal connectivity, and supply chain resilience is critical to sustaining economic growth and enhancing global competitiveness. The session will explore the future of logistics, focusing on technology-driven transformation through AI, IoT, automation, and digital platforms, alongside the role of infrastructure modernisation, coastal shipping, multimodal integration, and sustainable logistics practices in building a future-ready logistics ecosystem.

- **Shri Kinjarapu Rammohan Naidu** Hon’ble Minister of Civil Aviation
- **Ashwani Gupta**, Chairman, Whole-Time Director & CEO, Adani Ports and SEZ
- **Krishan Balendra**, Chairperson, Ceylon Chamber of Commerce (Sri Lanka)
- **Salil Gupte**, President, Boeing India Pvt Ltd
- **Vaibhav Vohra**, Managing Director, Continental Carriers Pvt Ltd

Session Chair:

R Dinesh

Past President, CII & Executive Chairman, TVS Supply Chain Solutions

1415 – 1500 hrs

Special Plenary 28

“The Future of Education: Creating Global Talent, Driving Global Economy”

After the announcement of the National Education Policy 2020 and the introduction of the Viksit Bharat Siksha Adhithan Bill 2025 in Parliament, the education sector has undergone significant transformation in recent years. One of the most notable shifts is the rise of technology-enabled learning with artificial intelligence, virtual reality, and digital platforms making education more interactive and personalized, enabling students to learn at their own pace. Additionally, hybrid models combining online and offline teaching are expanding access, including in remote areas. Other key trends include a focus on skills, interdisciplinary learning, holistic development, flexibility, and inclusivity.

- **Shri Sanjay Kumar**, Secretary, Department of School Education & Literacy, Ministry of Education
- **Shri Anand Rao Patil**, Additional Secretary, Department of Higher Education
- **Prof Ranjan Banerjee**, Vice Chancellor, Nayanta University
- **Meenakshi Singh**, Chairperson, CII Schools’ Forum & Pro VC, DPS (Sushant Lok)
- **Prof Venkat Raman**, Dean, Faculty of Management Studies, University of Delhi

Moderated by:

Dr Atul Chauhan

Chancellor, Amity University

1500 – 1600 hrs

Special Plenary XI

“Towards 500 GW: Scale, Speed and Self Reliance”

The ministerial session will focus on India’s pathway towards achieving 500 GW of non-fossil fuel capacity, with emphasis on scale, speed and self-reliance required to deliver this ambition. Hon’ble Union Minister for New & Renewable Energy Shri Pralhad Joshi, along with industry leaders, will share perspectives on accelerating renewable energy deployment, strengthening domestic manufacturing, and enhancing India’s global competitiveness. The discussion will also explore key policy enablers, investment pathways, and partnerships needed to build a resilient and future-ready clean energy ecosystem.

- **Shri Pralhad Joshi**, Hon’ble Union Minister of New & Renewable Energy, Consumer Affairs, Food & Public Distribution, Government of India
- **Rajiv Memani**, President, Confederation of Indian Industry
- **Girish Tanti**, Vice Chairman, Suzlon Group
- **Devansh Jain**, Executive Director, INOXGFL Group
- **Rahul Munjal**, Chairman, Hero Future Energies

1530 – 1615 hrs

Special Plenary XII

Geostrategy, Supply Chains and Strategic Resilience: The New Imperative for Defence and Industry

In an era where geopolitics is reshaping trade, technology and industrial priorities, strategic resilience has become central to both national security and economic competitiveness. Supply chains are increasingly influenced by strategic trust, technology controls and economic security considerations, compelling nations and businesses alike to rethink dependencies and build resilient capabilities. This session will examine how India can strengthen manufacturing depth, defence industrial capabilities and supply-chain resilience while remaining globally integrated. The discussion will explore the evolving intersection of geostrategy, industrial policy, trusted partnerships and technological capability in shaping India’s strategic and economic future.

- **Shri Rajesh Kumar Singh**, Defence Secretary, Ministry of Defence
- **R Dinesh**, Past President, CII & Executive Chairman, TVS Supply Chain Solutions
- **Vir S Advani**, Chairman & Managing Director, Blue Star Ltd
- **Amit Kalyani**, Joint Managing Director, Bharat Forge Limited
- **Arun Ramchandani**, President, SIDM & Senior Vice President, Larsen & Toubro
- **Narayan Sethuramon**, Managing Director, Sanmar Matrix Metals Ltd

Session Chair:

R Mukundan

President-Designate, CII and
Managing Director & CEO, Tata Chemicals Limited

Summit Concludes

*Invited