



Confederation of Indian Industry

CII Annual Business Summit 2026

Vision for India@100

The Future™

Global Economy | Industry | Society

11 – 12 May 2026 | Hotel Taj Palace, New Delhi

PROGRAMME

Discussion Tracks



SMART



GREEN



SECURE



INFLUENTIAL



COMPETITIVE



EMPOWERED



INCLUSIVITY



CONNECTED

Day II: Tuesday, 12 May 2026

0930 – 1100 hrs
Durbar Hall

Annual General Meeting (Business Session)

[Only for CII Member Companies]

1100 – 1145 hrs
Durbar Hall

Special Plenary VII

- **Uday Kotak**, Past President, CII & Founder & Director, Kotak Mahindra Bank Ltd
- **Rajiv Memani**, President, CII
- **Chandrajit Banerjee**, Director General, CII

1100 – 1145 hrs
Shahjehan Hall

Plenary Session 18

“Powering the Future: India’s Micro Enterprises”

In a world defined by geopolitical fragmentation, supply-chain realignment and technological discontinuity, the resilience of micro and small entrepreneurs has become a national imperative. As contributors to livelihoods, local value creation and export competitiveness, they form the foundation of India’s economic depth. Ensuring their effective integration into evolving global and domestic value chains is essential to convert volatility into shared prosperity. The future of India’s growth will be shaped by how inclusively these enterprises are enabled to adapt, scale and compete.

- **Dr V Anantha Nageswaran**, Chief Economic Advisor to the Government of India
- **Kamal Bali**, President & Managing Director, Volvo Group India
- **B Thiagarajan**, Managing Director, Blue Star Ltd
- **Lakshmi Venkataraman Venkatesan**, Founding & Managing Trustee, BYST

Remarks by Microentrepreneurs:

- **Nageshwarakumar Ramalingam**, Director, Ramwin Engineering Services Pvt Ltd (CII Coimbatore Entrepreneurs Development Forum Member)
- **Delek Namgyal**, Proprietor, Ladakh Tales Tour & Travel (CII Ladakh Entrepreneurs Development Forum Member)
- **Col Joy Chowdhury**, Founder, V Serve Enterprise & Naga Ki Products Pvt Ltd (CII Dimapur Entrepreneurs Development Forum Member)
- **Radhika Subramanian**, Founder & CEO, Ermunai Organic Farm & Foods (CII Chennai Entrepreneurs Development Forum Member)
- **Roshani Prem Murari Dubey**, Proprietor, Eco Sure Wood Cold Pressed Oil (CII Nashik Entrepreneurs Development Forum Member)

Session Chair:

R Dinesh
Past President, CII & Executive Chairman
TVS Supply Chain Solutions Ltd

1100 – 1145 hrs
Mumtaz Hall

Plenary Session 19

“PM Internship Scheme: Strengthening India’s Talent Pipeline”

The Prime Minister’s Internship Scheme aims to provide structured industry exposure, mentorship and practical learning opportunities to India’s youth. At a time when industries across sectors are looking to build a skilled and future-ready workforce, the Scheme offers an important avenue for companies to engage young talent early and provide meaningful workplace experience.

The session will bring together industry leaders to discuss the role of PM Internship Scheme in strengthening industry-academia linkages, supporting workforce development, and enabling greater industry participation in preparing youth for emerging employment opportunities.

- **Ms Deepti Gaur Mukerjee**, Secretary, Ministry of Corporate Affairs
- **Mr Balamurugan D.**, Joint Secretary, Ministry of Corporate Affairs
- **Amitav Mukherji**, Group CHRO, ITC Ltd
- **Anil Bahuguna**, Chief of Skill Development, Oil and Natural Gas Corporation Ltd
- **Ujjwal Prakash**, VP Workforce Management, Jubilant Foodworks Ltd
- **K Suceendran**, Head – Academic Alliances Group, Tata Consultancy Services
- **Don Lewis**, Head – Skill Development & Education, Mahindra Group
- **D B Sundara Ramam**, Vice President - Corporate Services, Tata Steel

Moderated by:

Mr Sunil Chordia, Chairman & Managing Director Rajratan Group

1200 – 1245 hrs | Session
Durbār Hall

Special Plenary VIII

“Forging a New Energy Equation – Partnering Friends, Old and New”

Amid intensifying geopolitical tensions and disruptions across global energy markets, ensuring secure, reliable, and affordable energy has become a central national imperative. For India, this evolving landscape calls for a strategic, forward-looking approach that not only safeguards economic growth but also enhances resilience to external shocks. India is pursuing a calibrated pathway, focused on diversifying supply sources, strengthening domestic production and infrastructure, and deepening international energy partnerships,

1200 – 1245 hrs | Session
Shahjehan Hall

Special Plenary IX

“Next-Gen Labour Reforms: Driving Industry Growth & Job Creation”

India’s labour reforms mark one of the country’s most significant transformation with a strong focus on Ease of Doing Business, workforce formalisation, and social security expansion. Strengthened institutions like the Employees’ Provident Fund Organisation (EPFO) and Employees’ State Insurance Corporation (ESIC), along with digital platforms such as the Shram Suvidha Portal and National Career Service Portal, are improving compliance, transparency, and employment

1145 – 1245 hrs | Session
Mumtaz Hall

Plenary Session 20

“Fractured Global Economy, Shifting Faultlines: Geopolitics, Geoeconomics and the Emerging Economy Imperative”

The global economic order is undergoing a profound transformation, shaped by geopolitical tensions, strategic competition, and geoeconomic realignments. Trade fragmentation, supply chain reconfiguration, sanctions regimes, and the weaponization of economic interdependence are redefining the rules of engagement for nations and markets alike. For emerging economies like India, these shifts present a complex mix of risks and opportunities. This session will examine how geopolitics-led economic fragmentation is influencing growth trajectories, capital flows, trade patterns, and policy choices across emerging markets, with a special focus on India.

while remaining firmly committed to its clean energy transition. This integrated approach underscores the country's emphasis on balancing energy security with sustainability and long-term competitiveness.

The session will articulate India's strategic vision for navigating global uncertainties, reinforcing supply resilience, and accelerating the transition towards a future-ready energy ecosystem. It will also highlight India's expanding role in shaping global energy partnerships and its pragmatic approach to operating within an increasingly complex and fragmented geopolitical order.

- **Rajiv Memani**, President, CII

In conversation with

- **Shri Hardeep Singh Puri**
Hon'ble Minister of Petroleum and Natural Gas
Government of India

linkages. Initiatives like Pradhan Mantri Viksit Bharat Rozgar Yojana and e-Shram registration for gig and platform workers reflect a reform-driven vision aimed at job creation, worker welfare, and inclusive growth. This session will explore how these reforms can accelerate quality employment, strengthen industry competitiveness, and build a balanced labour ecosystem aligned with global standards.

- **Dr Mansukh Mandaviya**
Hon'ble Minister of Labour & Employment and Minister of Youth Affairs & Sports,
Government of India

Moderated by:

Chandrajit Banerjee
Director General, CII

How can India balance strategic autonomy, global integration, and domestic resilience in an increasingly fragmented global economy?

- **Dr V Anantha Nageswaran**
Chief Economic Advisor to the Government of India
- **Satya Ramamurty**, Chair, Public Sector, Structured Finance Department Asia-Pacific, SMBC (Japan)
- **Tom Orlik**, Chief Economist, Bloomberg
- **Dr Robert Koopman**, Hurst Distinguished Professorial Lecturer, School of International Service, American University, Former Chief Economist of WTO and USITC - (United States)
- **Shekhar Gupta**, Founder, ThePrint
- **A K Bhattacharya**, Editorial Director and Former Editor, Business Standard

Session Chair:

Dr Naushad Forbes
Past President, CII & Co-Chairperson, Forbes Marshall

1245 – 1330 hrs | Session

Mumtaz Hall

Plenary Session 21

“Cooperatives – Corporate Collaboration for India@100”

As economies evolve amid technological disruption, shifting consumer demands, and the need for more inclusive growth models, cooperatives across sectors must transition into agile, market-linked enterprises. Rooted in collective ownership, these institutions have strong community reach but often face limitations in scale, efficiency, and market access.

This session will explore how strategic partnerships between cooperatives and industry can unlock new growth opportunities by combining grassroots strength with professional management, innovation, and market connectivity. The discussion will focus on building future-ready, technology-enabled cooperatives that can enhance value creation, improve competitiveness, and deliver sustainable benefits to their members, while offering scalable models for inclusive economic development.

1145 – 1230 hrs | Session

Jehangir Hall

Plenary Session 22

“Transcendental Meditation: Building a High-Performance Mind for Leadership Excellence & Peak Performance”

In today's high-pressure corporate landscape, elite performance is no longer just about skill, but neurological integration. This session explores Transcendental Meditation (TM), a natural, effortless technique that triggers a state of “restful alertness” deeper than sleep. Executives at firms such as Google, Salesforce, Tata, and leading Wall Street companies have reported significant benefits from the practice. The session will delve into the question - can brain coherence become a sustainable strategy for long-term leadership excellence, cognitive performance, and physiological balance?

- **Rohit Gulati**, CEO, Alternative Investments
- **Sandeep Nailwal**, Co-Founder & CEO, Polygon

Moderated by:

Dr Michael Busch, Master TM teacher, Trustee
Maharishi International University

- **Shri Suresh Prabhu**, Global Thought Leader, Former Union Cabinet Minister, G20 & G7 Sherpa, Policy Strategist and Sustainability Advocate
- **Dr Vikramjit Singh Sahney**, Member of Parliament, and Chairman, Sun International Ltd
- **Ravichandran Purushothaman**, President, Danfoss Industries Pvt Ltd
- **B Thiagarajan**, Managing Director, Blue Star Ltd

Moderated by:

Sangram Chaudhary, Managing Director, Banaskantha Dist. Co-op. Milk Producers' Union Ltd. (GCMMF-AMUL)

1245-1330 hrs | Session
Darbar Hall

Plenary Session 23

“Institutionalizing Reform: Building the Structural Foundation for India’s Future Economy”

As India aspires to be Viksit Bharat by 2047, the focus has shifted from incremental policy changes to deep-rooted structural transformations. This session feature the strategic architect of India’s recent administrative and regulatory reforms, in conversation with industry leaders who have navigated these shifts in real-time.

The dialogue will dissect how foundational reforms in manufacturing ecosystems, digital-legal frameworks, and urban infrastructure are moving beyond the statute books to create tangible “Economic Velocity.” By examining the transition from “Vision to Value,” the panel will explore how India is hardwiring predictability and efficiency into its governance model. This session will deep-dive into the “Reform, Perform, and Transform” mandate, offering a roadmap for how India will sustain high-growth trajectories while building a resilient, competitive, and future-ready industrial landscape.

- **Shri Rajiv Gauba**
Member, NITI Aayog
- **Rajiv Memani**, President, CII
- **Sunil Kant Munjal**
Past President, CII & Chairman Hero Enterprise

1315-1400 hrs | Session
Shahjehan Hall

Plenary Session 24

“The Future is Collaborative: How Partnerships Are Powering Gender Equity at Scale”

What does it take to move gender equity from intention to impact at scale—and why are alliances emerging as the most effective path forward? This session explores how the Alliance for Global Good is placing women at the centre of transformative solutions across health, skilling, and climate action, while demonstrating that the future of impact lies in collaboration over isolation. From expanding access to healthcare and economic opportunities to advancing women-led climate resilience, the session will spotlight innovations that are designed not just to work, but to grow.

At its core, the discussion will examine why alliances and cross-sector partnerships are becoming essential infrastructure for solving complex global challenges. It will also highlight the role of industry as a critical catalyst—bringing capital, technology, and market access to accelerate impact at scale.

- **Mrs Smriti Zubin Irani**
Founder and Chairperson Alliance for Global Good: Gender Equity and Equality
- **R Mukundan**,
President-Designate, CII

1330-1415 hrs Session
Mumtaz Hall

Plenary Session 25

“Synergizing Futures: Humans + AI Redefining Infinite Productivity”

The coming decade will be shaped by how decisively leaders integrate AI with human capability to unlock exponential productivity. Beyond adoption, the real advantage lies in embedding AI into workflows, decision-making, and public services in ways that are trusted, ethical, and scalable. As technologies like generative AI, edge AI, and explainable AI mature, organizations must redesign roles, invest in adaptive skilling, and establish strong governance. For India, with rapid AI growth and national initiatives in place, the opportunity is to lead globally by building a skills-first, inclusive AI ecosystem. Ultimately, competitive advantage will emerge at the intersection of machine intelligence and human judgment.

- **Shri S Krishnan***
Secretary, Ministry of Electronics and Information Technology
- **Mr Francisco Pérez Mackenna**
Minister of Foreign Affairs (Chile)
- **Dr BVR Mohan Reddy**
Founder Chairman & Board Member, Cyient Group
- **Puneet Chandok**
President, Microsoft India and South Asia

- **Piruz Khambatta**
Group Chairman, Rasna Private Limited
- **Ajay Bahl**, Co-Founder & Managing Partner, AZB & Partners

Moderated by:

Chandrajit Banerjee
Director General, CII

Moderated by:

Archna Vyas
India Country Director
Gates Foundation

- **Ipsita Dasgupta**,
Senior Vice President & Managing Director, India, Bangladesh and Sri Lanka, HP Inc
- **Tejpreet S Chopra**
CEO, Industry.AI, BLP Group

Moderated by:

Dr Suchitra K Ella
Vice President, CII

1330 – 1415 hrs | Session
Durbar Hall

Special Plenary X

“The Future of Education”

After the announcement of the National Education Policy 2020 and the introduction of the Viksit Bharat Shiksha Adhishthan Bill 2025, India’s education ecosystem is undergoing a significant and structural transformation. There is a growing emphasis on foundational learning, integration of skilling, and the adoption of digital technologies to enhance access, quality, and inclusivity. Flexible academic pathways, expansion of higher education, and a stronger focus on research, innovation, and global engagement are reshaping how education responds to the needs of a dynamic economy. The session will deliberate on key developments across school and higher education and highlight the role of industry-academia collaboration in building a future-ready, globally competitive talent ecosystem aligned with the vision of Viksit Bharat 2047.

- **Shri Dharmendra Pradhan**
Hon’ble Minister of Education
Government of India
- **Ms Saumya Gupta**, Joint Secretary,
Department of Higher Education, Ministry of Education
(To brief on Bharat Innovates 2026)
- **Rajiv Memani**, President, CII
- **Dr Sanjiv Goenka**, Past President, CII and Chairman, RP- Sanjiv Goenka Group
- **Chandrajit Banerjee**
Director General, CII

CII Foundation Woman Exemplar Awards

1315-1400 hrs Session
Jehangir Hall

Plenary Session 26

“The New Consumer: Mapping India’s Distinct Growth Trajectory”

India’s consumption narrative is undergoing a fundamental transformation, moving beyond traditional demographics toward a sophisticated, digital-first identity. This session examines the unique trajectory of the Indian market, where consumers are increasingly prioritizing speed, convenience, and quality over legacy price-sensitivity. As high-speed connectivity and seamless digital payment infrastructures become the national baseline, the “New Indian Consumer” is emerging as a globally unique segment, one that blends hyper-local cultural nuances with a desire for instant gratification and premium experiences. The discussion will dissect the interplay between the rapid growth of quick commerce, the evolution of digital finance, and the deepening consumption patterns in Tier 2 and Tier 3 cities. By analyzing these shifts, the panel will decode the “India-native Playbook,” offering insights into how India is defying standard emerging-market models. Attendees gain a deeper understanding of the strategies required to engage in a marketplace defined by a newfound value for time and an unrelenting surge in aspiration.

- **Shashwat Goenka**, Vice Chairman, RP-Sanjiv Goenka Group
- **Sudhanshu Vats**, Managing Director, Pidilite Ltd
- **Sanjeev Krishan**, Chairperson, PwC in India
- **Nikhil Sharma**, Managing Director, Perfetti Van Melle (India)

Session Chair:

Shobana Kamineni
Past President CII, & Executive Chairperson, Apollo Health Co Limited

1415 – 1515 hrs | Session
Durbar Hall

Special Plenary XI

“Trade Strategy in the Fragmented World Order”

The architecture of global trade is being reshaped by rising tariffs, extraterritorial sanctions, sustainability-linked measures, and divergent regulatory frameworks. For India, with export ambitions central to India@100, navigating this landscape with agility and strategic clarity is imperative. As trade becomes increasingly linked to economic security, addressing India’s merchandise trade deficit and strengthening competitiveness will shape future trade strategy. This session will examine how India can navigate this evolving order, leverage FTAs, tap opportunities with key partners, and position “Brand India” as an indispensable partner.

- **Shri Piyush Goyal**
Hon’ble Minister of Commerce & Industry
Government of India
- **Rajiv Memani**, President, CII
- **Amit Kalyani**, Joint Managing Director, Bharat Forge Limited
- **Mr Sanjay Budhia**, Managing Director, Patton International Ltd
- **Sanjay Jayavarthanavelu**, Chairman & Managing Director, LMW Ltd
- **Rahul Garg**, CEO & Founder, Moglix Labs India Private Limited

Moderated by:

- **Chandrajit Banerjee**
Director General, CII

1415 – 1500 hrs | Session
Shahjehan Hall

Special Plenary 27

“The Future of Education: Creating Global Talent, Driving Global Economy”

After the announcement of the National Education Policy 2020 and the introduction of the Viksit Bharat Siksha Adhithan Bill 2025 in Parliament, the education sector has undergone significant transformation in recent years. One of the most notable shifts is the rise of technology-enabled learning with artificial intelligence, virtual reality, and digital platforms making education more interactive and personalized, enabling students to learn at their own pace. Additionally, hybrid models combining online and offline teaching are expanding access, including in remote areas. Other key trends include a focus on skills, interdisciplinary learning, holistic development, flexibility, and inclusivity.

- **Shri Sanjay Kumar**
Secretary, Department of School Education & Literacy, Ministry of Education
- **Shri Anand Rao V Patil**
Additional Secretary, Department of Higher Education, Ministry of Education
- **Prof Ranjan Banerjee**
Vice Chancellor, Nayanta University
- **Meenakshi Singh**
Pro Vice Chairperson, Delhi Public School, Sushant Lok, Gurugram
- **Prof A Venkat Raman**
Dean, Faculty of Management Studies
University of Delhi

Moderated by:

Dr Atul Chauhan
Chancellor, Amity University

1400 – 1445 hrs | Session
Mumtaz Hall

Special Plenary XII

“NextGen Logistics: Navigating the Future”

The global logistics landscape is being reshaped by geopolitical disruptions, shifting trade corridors, supply chain realignments, and growing sustainability imperatives. Recent tensions in key maritime regions have reinforced the need for resilient, agile, and diversified logistics systems. For India, strengthening logistics efficiency, multimodal connectivity, and supply chain resilience is critical to sustaining economic growth and enhancing global competitiveness. The session will explore the future of logistics, focusing on technology-driven transformation through AI, IoT, automation, and digital platforms, alongside the role of infrastructure modernisation, coastal shipping, multimodal integration, and sustainable logistics practices in building a future-ready logistics ecosystem.

- **Shri Kinjarapu Rammohan Naidu**
Hon’ble Minister of Civil Aviation, Government of India
- **Ashwani Gupta**, Whole-Time Director & CEO
Adani Ports and SEZ
- **Krishan Balendra**
Chairperson, Ceylon Chamber of Commerce (Sri Lanka)
- **Salil Gupte**, President, Boeing India Pvt Ltd
- **Vaibhav Vohra**, Managing Director, Continental Carriers Pvt Ltd

Session Chair:

R Dinesh
Past President, CII & Executive
Chairman, TVS Supply Chain Solutions

1500 – 1545 hrs
Durbar Hall

Special Plenary 28

Climate Finance — Catalysing India's Green Transition

Climate finance has moved beyond being an environmental concern; it is now a central driver of economic growth and development. Channelling capital into green infrastructure, renewable energy, and climate-resilient technologies delivers a powerful “double dividend”: accelerating industrial innovation while strengthening long-term fiscal resilience. As India advances towards ambitious milestones such as Net Zero by 2070 and the vision of Viksit Bharat by 2047, climate finance serves as the critical bridge aligning climate ambition with national development priorities. As the country accelerates its transition to a low-carbon, climate-resilient economy, the availability of adequate, affordable, and scalable climate finance has become pivotal. This session will explore the evolving climate finance landscape in India, examining the roles of public and private capital, policy and regulatory frameworks, and mechanisms to mobilise investment at scale. The discussion will offer insights into balancing developmental imperatives with climate commitments, while shaping a sustainable and inclusive green growth pathway for India's future.

- **Shri NK Singh**, Chairman, XVth Finance Commission and President, Institute of Economic Growth
- **R Dinesh**, Past President, CII & Chairman, TVS Supply Chain Solutions Limited
- **Renu Kohli**, Senior Fellow, Centre for Social & Economic Progress

1545 – 1630 hrs
Durbar Hall

Special Plenary XIII

Towards 500 GW: Scale, Speed and Self Reliance

The ministerial session will focus on India's pathway towards achieving 500 GW of non-fossil fuel capacity, with emphasis on scale, speed and self-reliance required to deliver this ambition. Hon'ble Union Minister for New & Renewable Energy Shri Pralhad Joshi, along with industry leaders, will share perspectives on accelerating renewable energy deployment, strengthening domestic manufacturing, and enhancing India's global competitiveness. The discussion will also explore key policy enablers, investment pathways, and partnerships needed to build a resilient and future-ready clean energy ecosystem.

- **Shri Pralhad Joshi**
Hon'ble Minister of New & Renewable Energy, Consumer Affairs, Food & Public Distribution, Government of India
- **Girish Tanti**, Vice Chairman, Suzlon Group
- **Devansh Jain**, Executive Director, INOXGFL Group
- **Rahul Munjal**, Founder and Chairman, Hero Future Energies

Moderated by:

Dr Suchitra K Ella
Vice President, CII

1530 – 1615 hrs
Shahjehan Hall

Special Plenary 29

Geostrategy, Supply Chains and Strategic Resilience: The New Imperative for Defence and Industry

In an era where geopolitics is reshaping trade, technology and industrial priorities, strategic resilience has become central to both national security and economic competitiveness. Supply chains are increasingly influenced by strategic trust, technology controls and economic security considerations, compelling nations and businesses alike to rethink dependencies and build resilient capabilities. This session will examine how India can strengthen manufacturing depth, defence industrial capabilities and supply-chain resilience while remaining globally integrated.

The discussion will explore the evolving intersection of geostrategy, industrial policy, trusted partnerships and technological capability in shaping India's strategic and economic future.

- **Shri Rajesh Kumar Singh**, Defence Secretary, Ministry of Defence
- **Vir S Advani**, Chairman & Managing Director, Blue Star Ltd
- **Narayan Sethuramon**, Managing Director, Sanmar Matrix Metals Ltd.
- **Amit Kalyani**, Joint Managing Director, Bharat Forge Limited

- **Arun Ramchandani**, Senior Vice President,
Larsen & Toubro

Moderated by:

R Mukundan
President-Designate, CII &
Managing Director & CEO, Tata Chemicals Limited

Summit Concludes
